

# UNITED NATIONS GLOBAL COMPACT LOCAL NETWORK REPORT 2010



**United Nations** Global Compact

#### Global Compact Local Network Report 2010 June 2010

The information and data in this report are based on the Global Compact Local Networks' activities during 2009 and information placed in the Knowledge Sharing System.

Any references to participant numbers, starting on page 25 and moving forward, are based on numbers reported by the Local Networks or, as a default, the number of global signatories.

#### **About the United Nations Global Compact**

Launched in 2000, the United Nations Global Compact is a both a policy platform and a practical framework for companies that are committed to sustainability and responsible business practices. As a multistakeholder leadership initiative, it seeks to align business operations and strategies with ten universally accepted principles in the areas of human rights, labour, environment and anti-corruption and to catalyze actions in support of broader UN goals. It is the world's largest voluntary corporate citizenship initiative, with over 6,500 signatories based in more than 130 countries. Visit www.unglobalcompact.org

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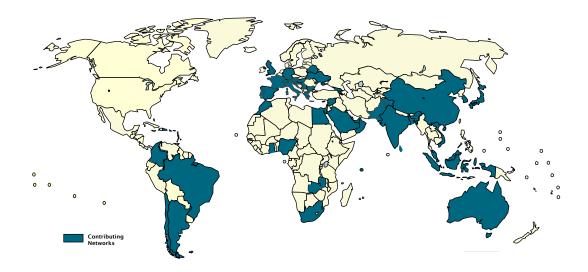
#### **Special Thanks**

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Sweden, Switzerland, Denmark, Norway, Spain, Germany, UK, Italy, Finland, France, Republic of Korea, Colombia, China, Brazil

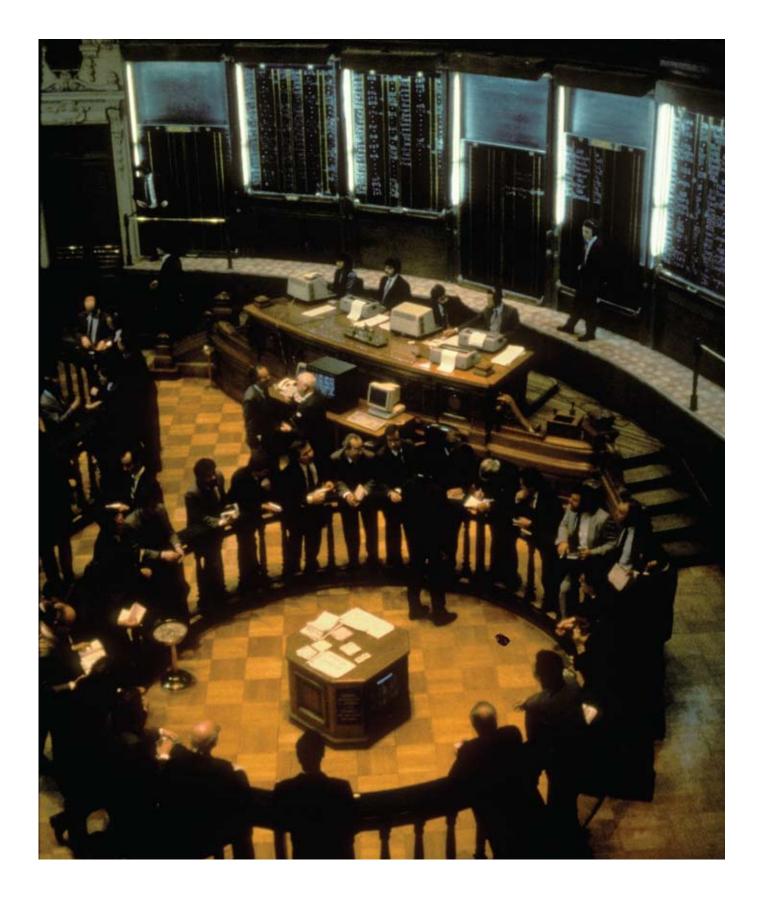
### Acknowledgements

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#### List of Global Compact Local Networks Contributing to the Knowledge Sharing System

Argentina	Croatia	Indonesia	Singapore
Armenia	Dominican Republic	Italy	Slovenia
Australia	Egypt	Japan	South Africa
Austria	France	Malaysia	Spain
Bangladesh	Georgia	Mauritius	Switzerland
Belarus	Germany	Morocco	Syria
Brazil	Ghana	Nigeria	Ukraine
Bulgaria	Greece	Pakistan	United Kingdom
Chile	Gulf States	Portugal	Vietnam
China	Hungary	Republic of Korea	Zambia
Colombia	India	Serbia	



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### Introduction

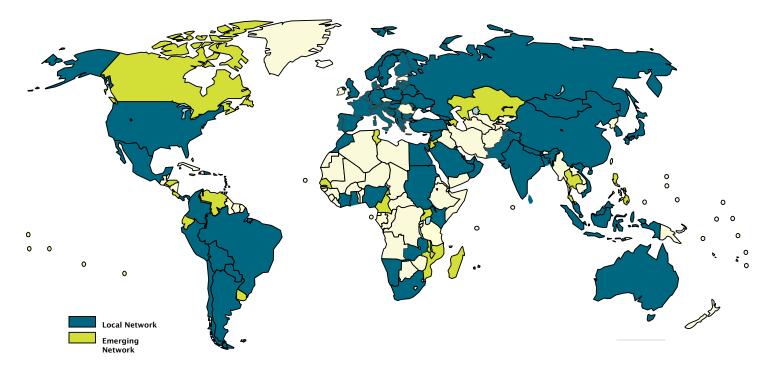
Global Compact Local Networks have been around for nearly a decade, but they have never been more dynamic and ready to play a unique role as the United Nations uses all of its resources to achieve the Millennium Development Goals by 2015.

There have never been more Local Networks. And even more gratifying, there have never been more established Local Networks with a wider range of stakeholders firmly rooted in their communities and committed to stay the course. There has also never been a larger pool of experiences readily available for Local Network participants, who cut across all stakeholder groups — large companies, small businesses, universities, labour unions and non-governmental organizations (NGOs).

The creation of the Knowledge Sharing System last year has had an immediate impact as Local Networks can now tap into this online data base each day. Aside from inspiring participants with new possibilities for action, the system links the Local Networks together like never before as they share their experiences. At the same time, regional meetings let Local Networks feel less isolated by laying out the problems unique to their parts of the world. The annual Local Networks Forum has evolved and drew a record number of participants to Istanbul last September.

The United Nations Global Compact Local Network Report 2010 sheds light on the ways in which the Local Networks have carved out a place for themselves to spread the Global Compact message in their communities and countries as they prod companies into action. Sensitive to

#### **Global Compact Local Networks Around the World**



**Local Network:** A Local Network fulfills all minimum requirements as per the annual Memorandum of Understanding (MOU) between a Global Compact Local Network and the UN Global Compact Office. **Emerging Network:** An emerging network is a group of participants who are making progress towards the establishment of the Global Compact Local Network.

local cultures and ways of doing business, the Local Networks are working with small businesses, multinational corporations, trade unions, NGOs and local universities. In 2009, they gathered these stakeholders for roundtable discussions, hands-on-training seminars and advocacy campaigns. Last year, they coached entrepreneurs one-on-one in France, taught third-graders in Serbia the basics of money management and walked students and business people through the streets of Karachi to draw attention to climate change.

Using charts, graphs and accompanying text gathered from data filed in the Knowledge Sharing System, this report also breaks down the Local Network's composition and operating patterns in four regions: Africa/Middle East, Americas, Asia/Oceania and Europe/Common-wealth of Independent States (CIS). Readers can view a range of snapshots, such as how these regions are setting up legal entities -- a sign of their efforts to become more independent — and their use of communications tools like the Internet and newsletters.

The networks are fundamentally business-driven, yet retain the Global Compact's multistakeholder nature, whether at participant meetings or the crucial governing board level. Business associations, NGOs and trade unions are particularly active in the networks. In the report's third section, "Local Networks as Multi-Stakeholder Platforms," we have chosen to delve into this characteristic. The make-up of network steering committees, for example, shows that more than 80% of the European/CIS networks are drawn from businesses while networks in Africa and the Middle East take 31% of their steering committee members from businesses. Asia/Oceania and the Americas are treading the middle ground with two-thirds and 60%, respectively.

This report also provides a window into the issues turning up at network events and activities. It finds, not unexpected with the Organization's attention to the perils of climate change, that environment is addressed the most frequently. The African region surprisingly raises human rights, labor, environment and anti-corruption, much more so than partnership for development, which was an issue more frequently addressed by the European/CIS local networks.

Policy dialogue and outreach were the two most common types of network activities in Europe and Asia/Oceania, while the Americas and Africa/Middle East focus on the Communication on Progress. Events and activities related to issues are more popular than ever before and being overwhelmingly addressed in an integrated fashion. The data shows that events that tackle just one issue area in isolation are few and far between.

Finally, it should be noted that Local Networks increasingly see themselves as partners with the Global Compact Office in New York and as caretakers of the common brand. The networks are gravitating toward crafting formal policies to deal with integrity measures.

The Global Compact goal of reaching 20,000 participants by 2020 can only be reached with the full support and collaboration of the Local Networks. This report demonstrates that Local Networks already have this potential, which is ready to be unleashed as the Local Networks begin their second decade of life.

### The Overview

Despite a global financial downturn, the Global Compact Local Networks (GCLNs) in 2009 are strengthening their resolve and commitment to the Ten Principles of the United Nations Global Compact.

Using a blend of specific activities, workshops, regional meetings and the brand new resources of an online Knowledge Sharing System (KSS), the networks are building on nearly a decade of expanding expertise to increasingly weave human rights, labour, environment and anti-corruption principles into the daily operations of their companies. Formally launched in October 2009, the KSS lets a local network in Southeast Asia, for example, tap into a central on-line database and view the activities of another network thousands of miles away in Latin America. The results have been positive. Networks are increasingly collaborating and learning from each other as they cut down on the learning curve needed to, for example, plan a workshop on anti-corruption for local businesses, map out a publicity plan for environmentally sound manufacturing or support companies in their efforts to produce the mandated Communication on Progress (COP) report.

In 2009, the number of established networks expanded to 70 as Australia, Bangladesh, Belgium and Portugal were launched as established networks. Together with 22 emerging networks, the number of Global Compact Local Networks reached 92. The VII Annual Local Networks Forum brought together a record number of participants when more than 300 people gathered in Istanbul for two days in June.

At the regional level, the African continent again demonstrated its commitment to the Global Compact by holding its second regional meeting for network representatives, contact persons and other members of the network steering committees.

This March 2009 meeting in Lagos was held in conjunction with a larger pan-African event, "Businesses Take a Stand in the Fight Against Corruption." And Latin America and the Caribbean showed their own resolve with a meeting in November 2009 in Santiago, Chile, their fourth regional gathering.

Secretary-General Ban Ki-moon again

recognized the efforts of the local networks and the crucial role they play in bringing the Global Compact principles to the grassroots level in their particular region of the world. In 2009, the Secretary-General paid visits to networks in Spain and the Nordic countries in Europe and South Korea and Japan in Asia.

#### VII Annual Local Networks Forum 2009

A record number of participants — more than 300 people from nearly 80 countries - turned out at the VII Annual Local Networks Forum (ALNF) in Istanbul to share their experiences and gain new ideas on how to best integrate the Global Compact's principles into their businesses and communities back home.

At the end of the two-day annual meeting, held 9-10 June 2009, the participants agreed on a set of recommendations. These included the local network's role in a company's COP (a disclosure requirement a company agrees to produce each year when it signs onto the Global Compact), the engagement of businesses with less than ten employees, the engagement of civil society organizations and the governance of networks.

The recommendations, developed by four local network working groups created at the 2008 ALNF held in Bonn, Germany, were approved at the Forum's Governance Session and were integrated into the Memorandum of Understanding between the local networks and the Global Compact Office, which are renewed annually.

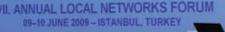
During the 2009 annual gathering, participants also heard top corporate executives and experts in corporate social responsibility give their views on a wide variety of topics, from fighting corruption in the supply chain to the impact that the economic crisis was having on companies' ability to adhere to human rights and environmental mandates in the workplace.

Georg Kell, the executive director of the UN Global Compact Office in New York, gave an update of the organization's work and priorities. He stressed the crucial role that the local networks play in helping the Global Compact carry out its work during the ongoing economic and environmental



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crisis. The forum serves as an annual vehicle for the broader engagement of the Global Compact office, the local networks and the various participants engaged in issues or network management. The ALNF therefore serves as a broader platform for sharing ideas and perspectives not only on how the local networks can carry out their work, but also on how companies deal with the challenges of implementing the Ten Principles.

The Forum was also the venue for the Global Compact Office to release its Local Network Report 2008, its annual survey of network activities around the world.

During seven network exchanges sessions, participants heard their colleagues make presentations on their activities in specific areas: Partnership, Outreach, Learning Events, COP, Network Management, Best Practices, Human Rights and Anti-Corruption Activities.

The Forum was convened by the Global Compact Office in close collaboration with the Fundacion Forum-Barcelona Center for the Support of the Global Compact and the Turkish local network, and also with the generous support of Sabanci Holding, Bursa Chamber of Commerce and Industry, China Development Bank, Gulor and the Spanish Embassy in Istanbul.

#### **Regional Local Network Meetings**

By gathering fewer participants in a more informal setting, the regional meetings give local networks an opportunity to pinpoint the specific challenges facing their parts of the planet and together map out approaches and joint activities to meet these challenges. In 2009, participants in Africa and Latin American and the Caribbean had the opportunity to attend these regional sessions, which gave the Global Compact network representatives, contact persons, and other members of the Network Steering Committees hours of undivided time to focus on their own experiences and learn from each other.

#### AFRICA: 18 - 19 MARCH 2009, LAGOS

Anti-corruption is one of the Ten Principles of the Global Compact and nearly 200 business, government and civil society representatives from 19 African nations demonstrated their commitment to work collectively to curb business corruption when they gathered in Lagos, Nigeria on 18 March 2009. Titled "Businesses Take a Stand in the Fight Against Corruption," the conference let participants debate and outline the practical actions companies can take to fight corruption. The delegates agreed that comprehensive approaches were needed to counter the scourge, which accounts for an estimated 25% of the price of procurement contracts in developing countries. They also discussed the role of financial institutions in the global finance crisis and its impact on Africa. They agreed the risk of corruption would persist in weak regulatory environments where controls against deviant behavior were not strong.

A day later on 19 March, the Global Compact Local Networks in Africa held a second regional meeting. Participants from 12 country networks met to discuss the key issues surrounding the creation of sustainable networks in Africa, which typically draw from a smaller pool of participants. Even as they faced the challenges of the international financial crisis, the African participants affirmed their commitment to expand and strengthen their networks, share their experiences and coordinate their work.

### LATIN AMERICA & THE CARIBBEAN: 4-5 NOVEMBER 2009, CHILE

At their fourth regional gathering, the Global Compact Local Networks in Latin America and the Caribbean agreed to present an assessment of the private sector's contribution to development (the Millennium Development Goals) at the 2010 Global Compact Leaders Summit in June. Network representatives



<sup>あなたの会社のおかげで</sup> 世界は、ちょっとだけ幸せです。

from 11 countries met in Santiago in November 2009 and agreed to expand their collaborative activities, such as holding a Global Compact session at the Ethos Institute's 2010 annual conference in Brazil and creating a network exchange program that would be supported by the newly established Regional Support Centre in Bogota.

A representative from Forum Empresa, an alliance of corporate responsibility organizations throughout the Americas, indicated the Alliance's intent to increase its links with the networks in Latin America. Links already exist with five Local Networks.

During their meeting, the Local Network representatives also zeroed in on the need to share their knowledge, their role in facilitating the active use of the Global Compact's integrity measures and their support of the production of the annual COP.

#### Local Network Launches 2009

The launches of networks in Australia, Bangladesh, Belgium and Portugal in 2009 brought the number of established local networks to 70.

#### AUSTRALIA

The Australian continent forged closer links with the UN Global Compact as a local network was launched at the 10th National Business Leaders Forum on Sustainable Development on 28 May 2009. The event was held at the Parliament House in Canberra.

Nicholas John Sherry, then the Australian Minister for Superannuation and Corporate Law, called the initiative a practical step in helping companies develop responsible business practices at the local and international levels, especially as transparency and trust emerged as key business issues.

The St. James Ethics Centre in Sydney will house the network. Rosemary Sainty, head, responsible business practice, at the Centre and the Australian contact person for the



Netzwerkes 2009

UN Global Compact, said the new entity will provide an Australian perspective and act as a practical vehicle for Australian businesses to integrate the Global Compact's principles into their daily business practices. The Local Network is expected to boost the number of companies in Australia that sign on to the Global Compact.

#### BANGLADESH

Bangladesh joined the Global Compact Local Network when about 150 business people, government officials and civil society representatives, including about 40 existing Global Compact participants from Bangladesh, gathered at a launching ceremony in Dhaka on 26 January 2009. The event was jointly organized by the Bangladesh Enterprise Institute, the CSR Centre and the United Nations Development Programme office in Dhaka.

In opening remarks, Farooq Sobhan, president and chief executive officer of the Institute and a former ambassador for the Bangladeshi government, recognized the event as an important step in the private sector's efforts to spur development in Bangladesh. Muhammad Faruk Khan, Bangladesh's Minister of Commerce, stressed how the network, made up of a variety of stakeholders, can help promote and share best practices in the areas of human rights, labour, environ-



ment and anti-corruption. These are integral to the Ten Principles of the Global Compact and its climate change platform. "Caring for Climate," is crucial for Bangladesh, a country seriously threatened by the planet's warming temperatures.

Other speakers at the event included Renata Lok Dessallien, then the United Nations Resident Coordinator in Bangladesh, and Salman F. Rahman, Prime Minister Sheikh Hasina's adviser on private sector development. The Bangladeshi government promised its full support of the initiative.

#### BELGIUM

The Belgian government threw its support behind the launch of the Global Compact Local Network in Brussels on 15 October 2009. In welcoming remarks delivered at the ceremony, Yves Leterme, now the Belgian Prime Minister who was then Minister for Foreign Affairs, said that cooperation among companies, civil society, governments and the United Nations was essential as the world became more interdependent. He added that the day-to-day operations of companies and their corporate social responsibility programmes were essential to enhancing the United Nations' key goals.

About 150 representatives from business, civil society and government attended the event, which included a discussion of the next steps for formalizing the network. Presentations were delivered by businesses and intergovernmental organizations.





#### PORTUGAL

On 9 December 2009, a day recognized by the United Nations Office on Drugs and Crime as the International Day against Corruption, the Global Compact Local Network Portugal was launched in Lisbon. The event was organized by Global Compact participants, government officials and civil society members. While most participants are from the private sector, the organization also brought in participants from business associations, universities, nongovernmental organizations and municipal authorities. Called the Coordination Commission, the local network's steering committee holds one annual general meeting and serves as the network's executive body.

The network aims to use regular activities to disseminate the Global Compact's vision to all stakeholders in Portugal and prod businesses to take the concrete actions that will support the Millennium Development Goals.

#### Secretary-General Visits

With visits in 2009 to local networks in Spain and the Nordic countries in Europe and South Korea and Japan in Asia, Secretary-General Ban Ki-Moon inspired and recognized the work of all the networks as they integrate the Global Compact's Ten Principles into their business and communities at home.

#### SPAIN

In celebration of the fifth anniversary of the founding of the Global Compact Network Spain (ASEPAM), the Secretary-General attended a lunch in Madrid with participants of the Spanish Global Compact on 28 January 2009. Spanish businesses were among the first to embrace the Global Compact's principles and ASEPAM is now one of its largest networks with more than 600 active participants, he said.

Referring to the global financial crisis, the Secretary-General urged Spanish businesses to help restore public confidence in the markets by demonstrating a commitment to responsibility and accountability. He also asked Spanish firms to support the Caring for Climate platform and convince governments that a strong global climate pact makes good business sense and serves everybody's best interests.

#### NORDIC COUNTRIES

The Secretary-General met with the Global Compact Nordic Network in Copenhagen on 24 May 2009 and discussed corporate efforts to fight climate change. Mr. Ban met with chief executives of 19 Nordic companies just before the start of the World Business Summit on Climate Change. Hosted by the Confederation of Danish Industries, the meeting gave the executives an opportunity to lay out the goals, initiatives and best practices they follow to tackle the ill effects of climate change. They also presented the Secretary-General with a new publication, "Caring for Climate: Nordic Best Practices," a collection of 22 case studies from the Nordic business signatories to Caring for Climate, the Global Compact's engagement platform on the issue.

#### SOUTH KOREA

In a 18 August 2009 meeting with the participants of the Global Compact Korea Network, the Secretary-General said the Ten Principles of the Global Compact can help companies strengthen their business ethics while helping them maximize their corporate profits. About 120 chief executive officers from the Korea Network were among the 150 participants gathered at the breakfast meeting held in Seoul to honor the Secretary-General. Mr. Ban said it was good news that business leaders recognized the role that the lack of corporate responsibility had played in the global economic crisis.

On the issue of the changing climate, the Secretary-General said business leaders could create a new paradigm of sustainable economic growth for the 21st century as the made decisions that helped reduce greenhouse gas emissions and invested in the development of renewable energy sources.

#### JAPAN

The Secretary-General participated in a roundtable dialogue, hosted by the Global Compact Japan Network and the Japan Association of Corporate Executives on 1 July 2009 in Tokyo, to discuss companies' role in sustainable development. Mr. Ban stressed the need for governments, companies and citizens to cooperate in the fight against climate change. He also outlined his expectations for Japanese companies. After the roundtable dialogue, the Secretary-General and the participants again recognized the critical issues facing the planet and the role that corporate leaders could play in dealing with these issues.











### How Local Networks Have Developed

More and more companies have signed on to the Global Compact, and in some countries this process has led to an emerging network while in others it has led to an established network. As they develop, some networks choose to establish themselves as independent legal entities. Others may formalize their setup, yet be hosted within another entity. Both forms of networks put an emphasis on accountability.

In order for Local Networks to learn from the experiences of others, they also have a reporting requirement. Not all networks are fully up to speed with these reporting requirements, but the newly introduced Knowledge Sharing System is increasingly helping with their sharing of information.

Other elements that shape the establishment of a network include funding, communications and a forward-looking strategy, which all will be described in the next section.

The launch of networks in Australia, Bangladesh, Belgium and Portugal last year pushed the number of established Global Compact Local Networks up to 70 in 2009, about three-quarters of the total. Together with 22 emerging networks, the Global Compact Lo-

#### **MEMORANDUM OF UNDERSTANDING**

The Memorandum of Understanding (MOU) lets a Global Compact Local Network weave "Global Compact" into its name and use the Global Compact Network logo in connection with its own activities. This MOU must be signed again at the end of the 12-month period if the local network wants to retain its established status and use the Global Compact Network logo.

### THE LOCAL NETWORKS' COMMITMENT

Commit to the principles and practices of the Global Compact. This includes the ten principles themselves, the practice of learning by doing, dialogue, partnership and striving to bring together other stakeholders;

■ Hold at least one activity annually for organizational purposes of the Network and at least one activity on a substantial issue of the Global Compact to which at least all Network members are invited; both activities can be held during the same occasion;  Display a willingness to actively support efforts by participants to develop a Communication on Progress;

■ Proactively manage and protect the integrity of the Global Compact initiative and develop capacity to find solutions to dilemma situations involving participants in the network;

Produce an annual activities report which could be done by producing at least an updated report based on the information in the Global Compact Local Network Knowledge Sharing System;

■ Identify a person to liaise with the Global Compact Office on day-to-day issues related to the running of a GCLN, and;

■ Nominate a person authorised by the GCLN to act on behalf of the Local Network at the Annual Local Networks Forum and in the management of the Network logo.

### THE GLOBAL COMPACT OFFICES COMMITMENT:

■ Inform the GCLN on key developments and issues related to the overall governance of the Global Compact initiative;

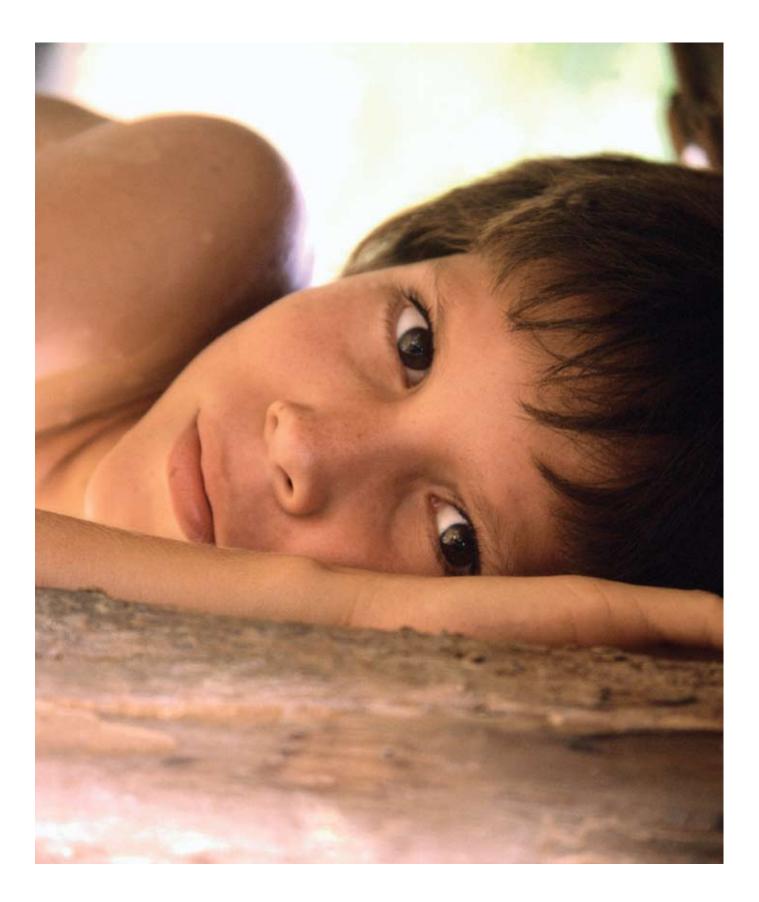
Regularly update the GCLN on upcoming Global Compact events and provide advanced notice to GCLNs of communications to all Global Compact participants;

Communicate relevant contact information for new signatories to the Global Compact from the respective country;

Send regular updates on the COP status of participating companies;

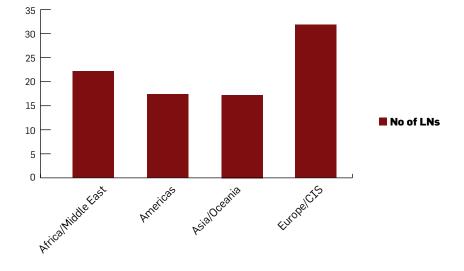
Provide a Knowledge Sharing System which will serve as a global repository of Network activities to encourage the sharing of experiences; and

Convene with regular partners as appropriate the Annual Local Networks Forum.



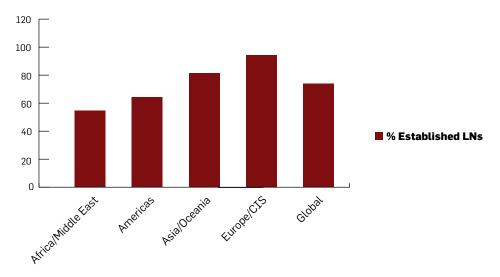
cal Network system expanded to 92 by year's end. That's three more than the 89 emerging and established networks that existed six months earlier at the end of June 2009.

With 30 established networks, nearly all of Europe/CIS' 33 networks were established. Asia/Ocean had the next highest percent of networks in this stage with 83%, or 15 out of 18. About two-thirds, or 12 of the 18 networks in the Americas were established. And in Africa/Middle East, 13, or 57%, of the 23 local networks had reached this stage and sealed a Memorandum of Understanding with the Global Compact Office in New York. (Please see details of this Memorandum on page 14.)



#### NUMBER OF LOCAL NETWORKS BY REGION

#### PERCENTAGE OF ESTABLISHED LOCAL NETWORKS BY REGION AND GLOBAL



#### LOCAL NETWORKS AT WORK

#### PAKISTAN/CLIMATE CHANGE IN WALK AND TALK

To draw attention to the harmful impacts of climate change, the Global Compact Network Pakistan worked with other local groups to sponsor a "Business Talk & Walk" in Karachi on 19 October 2009. About 500 people endured the day's scorching heat to walk and raise awareness of how the globe's warming temperatures have led to extreme weather conditions that can then exacerbate hunger, poverty and disease. Other participants behind the walk included Hinopak Motors Limited, City District Government Karachi's Committee for Monitoring and Improvement of CDGK Schools and Pakistan Beverage Ltd. Students, teachers and employees at the SITE Model Schools and employees of the city committee walked that day.

The walk was preceded by the Local Network's 19th Business Talk, "Business Partnering with Educational Project: SITE Model School," held on the SITE school premises. The school is a pilot educational institution that was renovated and has been supported by Hinopak Motors Ltd. To provoke thought and action among the students, Hinopak sponsored a climate change slogan competition and declared the winners during the event. Participants also received a list of individual initiatives they could take to tackle climate change.

#### **AUSTRALIA/LEARNING EVENTS**

The newly launched Global Compact Network Australia was a sponsor of an October 2009 Webinar that introduced the United Nations Global Compact's work to Australian businesses. The Webinar project was developed by the St. James Ethics Centre and is part of the National Responsible Business Practice Project funded by the Australian government. This project aims to encourage Australian businesses to identify and adopt more responsible business practices. Other Webinar sponsors were the Global Reporting Initiative and the Corporate Responsibility Index. See page 10 for news of the network's launch.

### UKRAINE//"BOUGHT A CAR? PLANT A TREE"!

The leading Ukrainian auto dealers -NIKO, Nissan Motor Ukrane and Toyota Ukraine – joined forces with the Ukrainia, ja za tebel, a charity fund, and Global Compact Network Ukraine in September 2009 to plant 300 trees in the capital city of Kiev.

Using the slogan "Bought A Car? Plant a Tree!" the tree-planting campaign was the fourth collective ecological event organized under the Local Network's Go Green National campaign. More than 100 people gathered to plant the trees in Poznyaky, a district of Kiev. The campaign helped focus attention to the increasing number of cars used in the Ukrainian capital and their harmful impact on the environment. industry in Lusaka about HIV/ AIDS. Security guards were the major target of this project. From July to September 2009, the Global Compact Network Zambia taught 1,128 people in Chipata and Lusaka.

#### TRACK AND COMPARE PROGRESS IN IMPLEMENTING THE TEN PRINCIPLES COLOMBIA

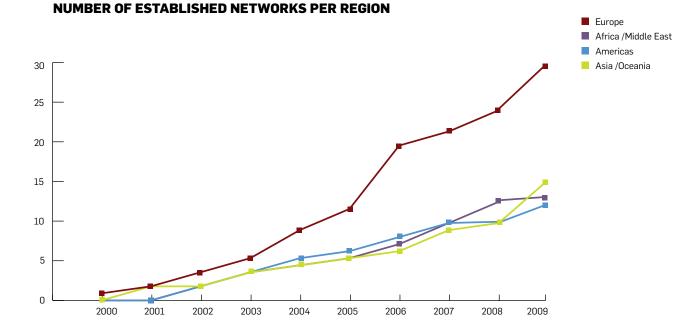
To speed up the socially responsible practices of Colombian businesses, the Global Compact Local Network Organization in Colombia has disseminated a methodology to help companies evaluate their progress in implementing the Ten Principles of the Global Compact. Initially developed by Eternit Colombiana S.A., a Local Network participant, the methodology was improved with the input of other private sector participants.

The methodology lets companies determine the starting point of their work to meet the Ten Principles and then



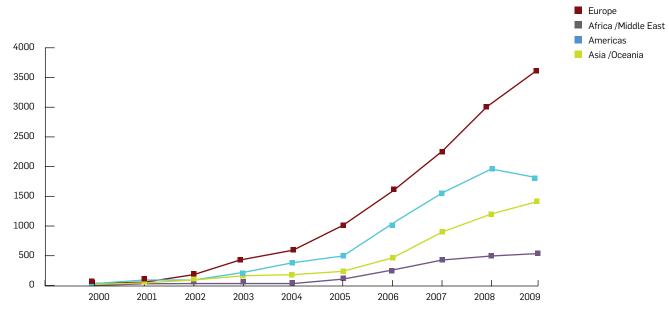
#### ZAMBIA/AWARENESS RAISING/ SENSITIZATION

In January and February of 2009, the Global Compact Network Zambia educated about 4,000 people in the service evaluate progress over successive years and compare their progress with other companies.



As shown in the following two graphs, the regional growth of Local Networks and the regional growth of Global Compact stakeholders over the years has followed the same general path.

NUMBER OF GLOBAL COMPACT PARTICIPANTS PER REGION





# Moving from emerging network to established network

Apart from Europe/CIS, where about one in ten of the networks are emerging, about four out of ten networks in other parts of the world remained in the emerging stage.

Yet not even 20% of the 70 established Global Compact Local Networks had established themselves as a legal entity. Such formalization occurred most frequently in Asia, where nearly 95% of the established networks have taken this step. That drops to about half of the Local Networks in the Americas and just 16% in Europe/CIS. In Africa, 6.5% were making this shift.

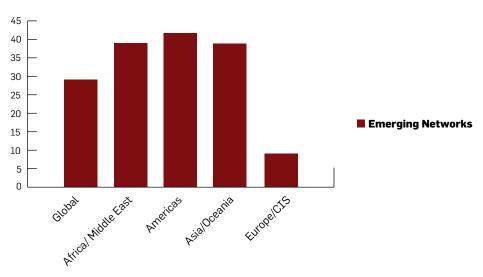
While Europe has the highest number of established networks, Asian networks tend to set up their networks as legal entities.

Whether or not established networks are set up as legal entities, there is a need for

#### VIETNAM/CREATING A STABLE FOUNDATION AND SOLID TRAINING PROGRAMMES FOR COMPANIES

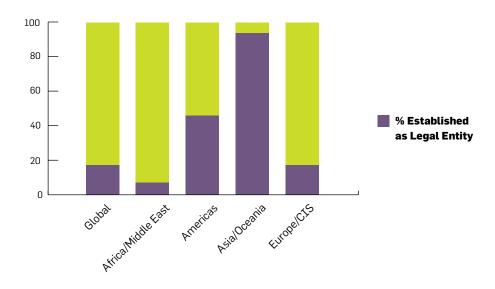
The Global Compact Network Vietnam strengthened its governance structure last year by creating a steering committee and an advisory committee that included key internal and external stakeholders.

Several training programmes were held to boost awareness of current corporate responsibility and sustainable development issues. The network aims to develop future trainings sessions that will be practical and address the country's specific responsibility issues.



PERCENTAGE OF EMERGING NETWORKS BY REGION AND GLOBAL

PERCENTAGE OF ESTABLISHED NETWORKS IN EACH REGION SET UP AS LEGAL ENTITIES



those acting on behalf of the network to be given a mandate by the participants, a charge typically given at the annual general meeting.

About 40% of the networks elected a steering committee, or board, at their annual general meeting in 2009 — an indication of their commitment to accountability. These steering committees, or boards, meet throughout the year and act as executive bodies for the local network. They help spread the Global Compact message and guide the Local Network by developing and carrying out specific activities and events to reach all stakeholders. Ideally, a balanced and smoothly run network consists of all types of stakeholders, both as general participants and as steering committee members. This would include civil society members, such as universities, foundations, non-governmental organizations and labour; the private sector, such as corporate executives from multinationals, business associations, and small- and mid-size businesspeople; government officials; and representatives from United Nations agencies.

About half of the networks in Europe/CIS and Asia appointed these steering committees while 42% in the Americas did so. In the Africa/Middle East region, less than 20% of the 23 networks appointed a steering committee.

# Established Local Networks have reporting requirements

While none of the networks considered emerging reported any events or activities in 2009, about 61%, or 43 of the 70 established networks had reported activities during the year, which means that six out of ten established networks are living up to their obligations.

Established networks in Asia/Oceania had the highest level of reporting at 79%, followed by Africa/Middle East, with 69% of networks reporting. These Asian networks reported 69 activities while their African counterparts logged in at 28.

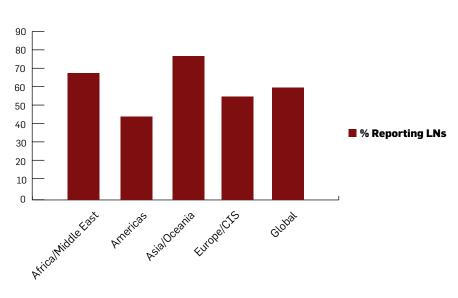
While Europe/CIS networks logged in 193 activities over the year, they represent only 56% of the established networks. Less than half, or 45%, of the established networks in the Americas reported activities and these networks registered 34 activities. All together, 324 activities were reported in 2009, with an average number of 7.5 activities per network.

#### Charging a fee as a way of achieving financial sustainability

The creation of a fee structure, which helps create a sustainable financial base for a network's operation, is strongest in Asia, where nearly three-quarters of the local networks levy fees. Africa/Middle East and the Americas are about even with 60% to 65% of their networks charging participants a fee. Meanwhile, only about one-quarter of the networks in Europe/CIS charge fees, which can be explained by the high number of UNDPsupported networks in CIS.

# Communication of network activities

By regularly communicating information on network activities, events and other news, the



#### PERCENTAGE OF LOCAL NETWORKS REPORTING

#### HOW LOCAL NETWORKS ARE DEVELOPING

#### **ARGENTINA/USING THE PAST TO BUILD A FUTURE**

The Global Compact Network Argentina held its second general meeting on 23 July 2009. In a recap of the work completed between 2007 and 2009, network representatives showed off their results: an increase in participants to more than 360; the improved quality in the Communication on Progress (COP); working with universities to create two courses that help companies integrate the Ten Principles; and producing two publications, including one for small- and mid-size businesses.

During the meeting, a majority of participants approved a two-year plan presented by the newly elected board for 2010 and 2011. This look ahead encompasses public-private partnerships for development, the promotion of roundtables with the government on corporate responsibility (CR) and the integration of non-traditional players -- such as consumers -- in the CR movement.

#### **BRAZIL/EVOLVING AND IMPROVING**

To share their processes and results, the participants of the Brazilian Local Network have created four commissions: Anti-Corruption, Caring for Climate, Human Rights and Labour Standards; and Education. The Caring for Climate Commission, previously known as the Environment Commission, was launched during the Ethos Institute's 2009 conference. In order to improve the COP reporting process, the network held several COP sessions last year and presented a Brazilian COP case at the Annual Forum in Istanbul. It also launched the CSR Global Passport, which is based on the experience of the Local Networks in the United Kingdom and Spain and helps raise the bar on the COP process with the Brazilian network.

#### **CHINA-JAPAN-KOREA/COLLABORATION**

In another example of the growing collaboration among networks in Asia, the first Global Compact China-Japan-Korea Roundtable Conference was held in Seoul on 12-13 November 2009. Representatives of the three countries discussed the issues surrounding their joint promotion of the Global Compact, as well as corporate social responsibility issues throughout East Asia. They also signed the "China, Japan, South Korea Tripartite Cooperation Agreement."

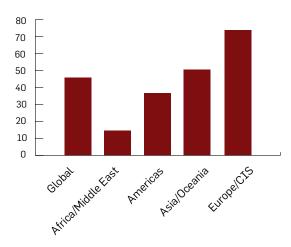
boards of local networks can keep existing participants inspired and connected to each other while attracting new participants. The Internet was one of the most favored vehicles used to circulate information, used by about 46% of the networks. Nearly three-quarters of the European/CIS networks used a website. Half of the Local Networks in Asia had set up a website, while only about 35% of the networks in the Americas had done so. In Africa/Middle East, only 13% had tapped into this technology.

Newsletters also were used by about onethird of the networks to disseminate information, with nearly half of the networks in Asia issuing newsletters, followed by about 42% in Europe and 30% in the America. Only one out of six networks in Africa used this medium of communication. The numbers show a communications challenge facing the African networks. (Please see accompanying charts on the following page.)

# Being forward looking and planning ahead

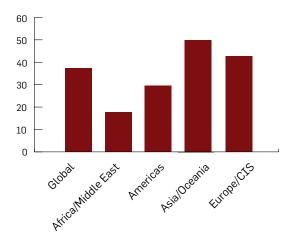
Being forward-looking is always a good idea, yet according to data logged in by the networks, only 7% of the networks are planning for the future and producing an activity plan for the coming year. Barely 5% of the networks in Africa/Middle East and the Americas are producing these essential activity plans that would hand existing, as well as potential new comers, an outline of upcoming activities and events. Only 11% in Asia have issued these reports while just 9% in Europe/CIS have done so.





#### PERCENTAGE OF LOCAL NETWORKS WITH WEB PAGES

# PERCENTAGE OF LOCAL NETWORKS WITH NEWSLETTERS





### Local Networks as Multi-Stakeholder Platforms

The Global Compact is a true platform for multi-stakeholder engagement. It is a corporate citizenship initiative that should be led by business, yet it is equally important that challenges are addressed in dialogue with various stakeholders. In this chapter, we will examine how different stakeholder groups are involved at different levels and in different ways.

#### Who are the participants?

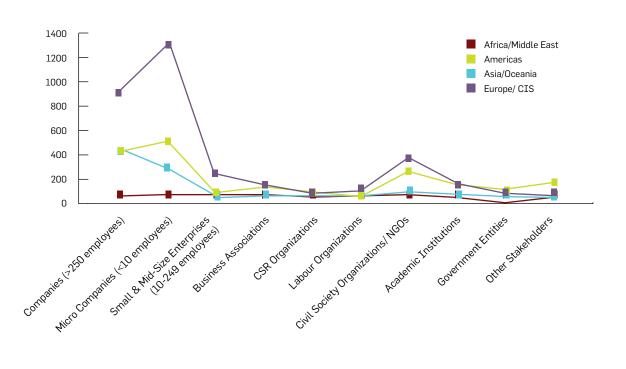
Small and medium enterprises are the largest group of participants in Europe and the Americas, whereas stakeholder groups as a whole tend to be represented in similar numbers across regions

A total of 301 business organizations, such as local chambers of commerce, also participated in the Local Networks. The largest numbers were found in Europe/CIS at 133, closely followed by the Americas at 120. Asia/ Oceania had 31 business associations among the networks while Africa/Middle East had 17.

#### GEORGIA/GLOBAL COMPACT – SMALL AND MID-SIZE ENTERPRISES AND NATIONAL COMPETITIVENESS

Global Compact Network Georgia held a series of discussions titled "The Private Sector and Development." The first discussion was held on 17 June 2009 and zeroed in on ways to improve the competitiveness of the country's human resources. A second session held one month later on 15 July discussed ways to promote the development of the country's small- and medium-size business sector.

The series was organized by the United Nations Development Programme, with financial support from the UN Global Compact and the Belgian Development Cooperation Agency. The series aims to highlight the issues confronting Georgian businesses that had not received sufficient attention. It also sought to outline solutions to business problems.



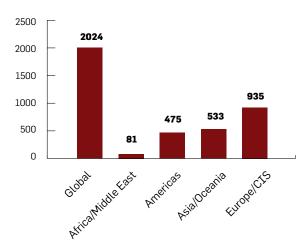
#### THE RANGE OF STAKEHOLDERS AS PARTICIPANTS

#### CHINA/GLOBAL COMPACT ESTABLISHED IN CHINA AS AN INDEPENDENT CENTER

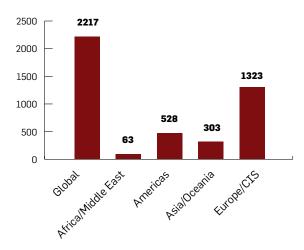
The Global Compact Network China strengthened its commitment to the Ten Principles on 20 April 2009 by formally recognizing the creation of the Global Compact Network China Center. In February 2009, the United Nations Global Compact Office sealed a contract to house the Center's Secretariat with the Beijing Rong Zhi Institute of Corporate Social Responsibility. The Secretariat is responsible for organizing and implementing the Global Compact's various activities throughout China.

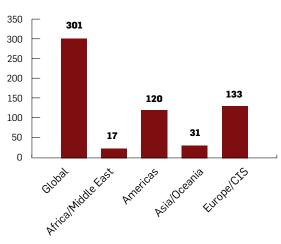
Institute director Chen Ying released a list of enterprises whose corporate social responsibility programmes had been selected as notable Communication on Progress reports by Global Compact Network China.

The inaugural meeting also gave participants — a cross-section of people from the private sector, government and academia — a chance to hear a presentation, "Sustainable Development and the Future of China." Speakers from domestic and foreign business enterprises and the Chinese Academy of Social Sciences discussed climate change, the environment and sustainable development.



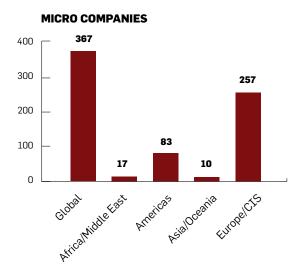
**SMALL AND MID-SIZE ENTERPRISES** 



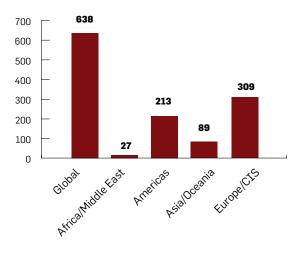




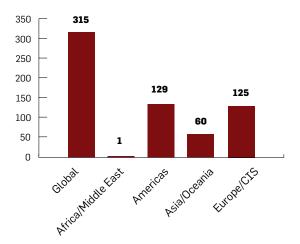
LARGE COMPANIES



**CIVIL SOCIETY ORGANIZATIONS/NGOS** 



**ACADEMIC INSTITUTIONS** 

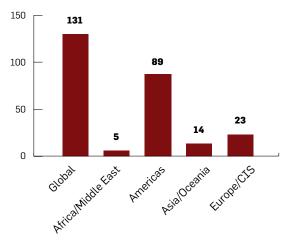


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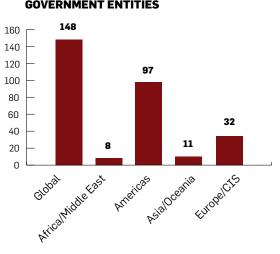
LABOUR ORGANIZATIONS

86

100



**CORPORATE RESPONSIBILITY** ORGANIZATIONS



**GOVERNMENT ENTITIES** 

#### Stakeholder groups involved in governance of the Local Networks:

African local networks seem to have few companies involved in the governance committees; also relatively few academics and NGOs. Europe has business and NGOs wellrepresented while academics are particularly well-represented in the Americas.

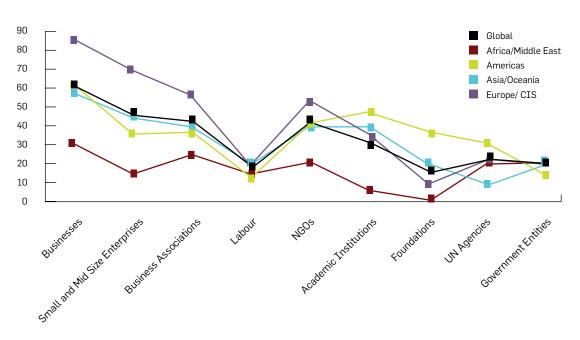
More than 60% of these steering committees remain driven by business. This trend was strongest in Europe, where more than 80% of the European networks reported most of their committee members were drawn from the private sector. This trend dropped nearly two-thirds of the networks in Asia while nearly 60% of the networks in the Americas have steering committees dominated by business participants. Africa has the biggest strides to make in placing business people in these crucial slots, as only 31% of the networks report that most of its board members are culled from private enterprises.

Small and medium enterprises have executives on about two-thirds of the steering committees in Europe while Asia and the Americas were at 44% and about 35%, respectively. In Africa, small and medium enterprises contributed people to only 17% of the committees. The overall percentage was 44%.

Business associations, such as chambers of commerce, played a large role in Europe as they placed representatives on about 55% of the local networks. The business presence was seen on only a quarter of the networks in Africa. Again, the presence of businesses logs in at about the same level in the Americas and Asia at about 35% and 39% respectively. Overall, their presence was found in about 40% of the networks.

Labour groups also showed their hand in helping to manage the Local Networks and showed up on the boards of nearly 20% of the steering committee, including about 17% of the steering committees in Africa/Middle East. Labour groups showed up on about 15% of the boards in the Americas, while nearly reaching the one-quarter mark in both Europe and Asia.

Non-governmental organizations (NGOs) are represented on half of the boards in Europe, about 40% of the boards in the Americas and Asia. They have placed a representative on 21% of the steering committees in Africa/Mideast. Overall, they had a seat on nearly 40% of the networks.



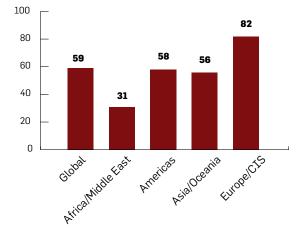


Academic institutions, or universities, play a predominant role in the steering committees in the Americas where they have a role in nearly half of the Local Networks' boards. In Asia, about 40% of the boards have a university representative and Europe/CIS follows at 36%. The GCLN committees in Africa and the Middle East lie far behind, with less than 9% claiming a university representative. Overall, about one-third of the steering committees had a representative from a university.

Foundations are also crucial to the management of networks in the Americas and place people on more than 35% of this region's boards while contributing to 22% of the boards in Asia. Foundations play a less influential role in Europe by sending representative to only 12% of the networks' boards. Participation is a minor 4% in Africa and the Middle East. Overall, foundations found a seat on about 17% of the networks.

Government entities have nearly the same influence in all regions, with about one out of five networks reporting a government official on their boards. The UNDP Resident Coordinator sits on one out of four networks in Europe/ CIS - not surprising given that the United Nations Development Programme helped launch the local networks in many of the former Soviet Republics. Yet UN participation in steering committees is highest in the Americas at 31%, followed by Africa/Middle East at nearly 22% and Asia at 11%. Overall, a UN representative sits on nearly a quarter of the boards.

COMPANIES ON STEERING COMMITTEES %



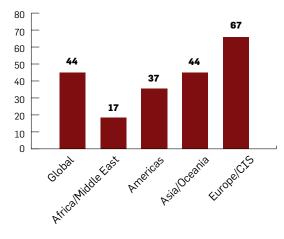
### SERBIA/USING EVERY POSSIBLE MEANS AND VENUE IN PROMOTING THE GLOBAL COMPACT

The Global Compact Network Serbia made an effort to introduce the Ten Principles to Serbian businesses and society by putting up a website, holding a working breakfast with the media, staging roundtables and setting up working groups on issues from anti-corruption to disabilities.

The network's steering committee met more than ten times in 2009 and on 19 February 2009 held a workshop to guide members through the process of completing a Communication on Progress Report. This presentation was made by a representative from the Bulgarian Local Network.

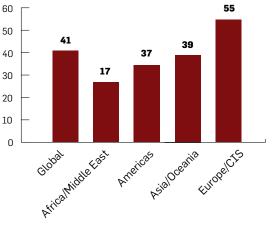
The Serbian network used a wide range of venues to spread the message of the Global Compact. These venues included a presentation at the Novi Sad Chamber of Commerce, a regional conference on sustainable development organized by the government of Montenegro and a regional conference on CR organized by the European Commission and the Serbian Chamber of Commerce.

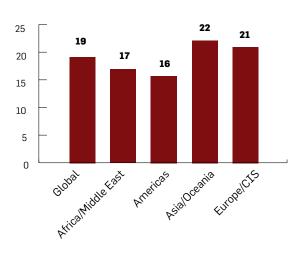
**SMES ON STEERING COMMITTEES %** 



**BUSINESS ASSOCIATIONS ON** 

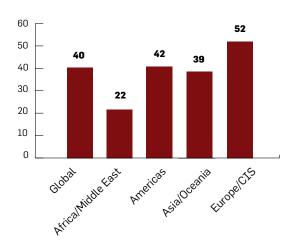




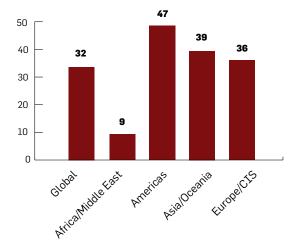


**LABOUR ON STEERING COMMITTEES %** 

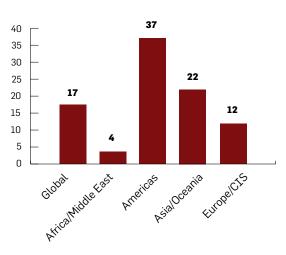
**NGOS ON STEERING COMMITTEES %** 



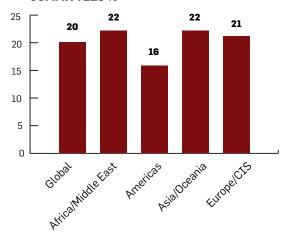
**UNIVERSITIES ON STEERING COMMITTEES %** 



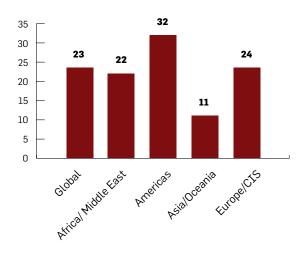
**FOUNDATIONS ON STEERING COMMITTEES %** 

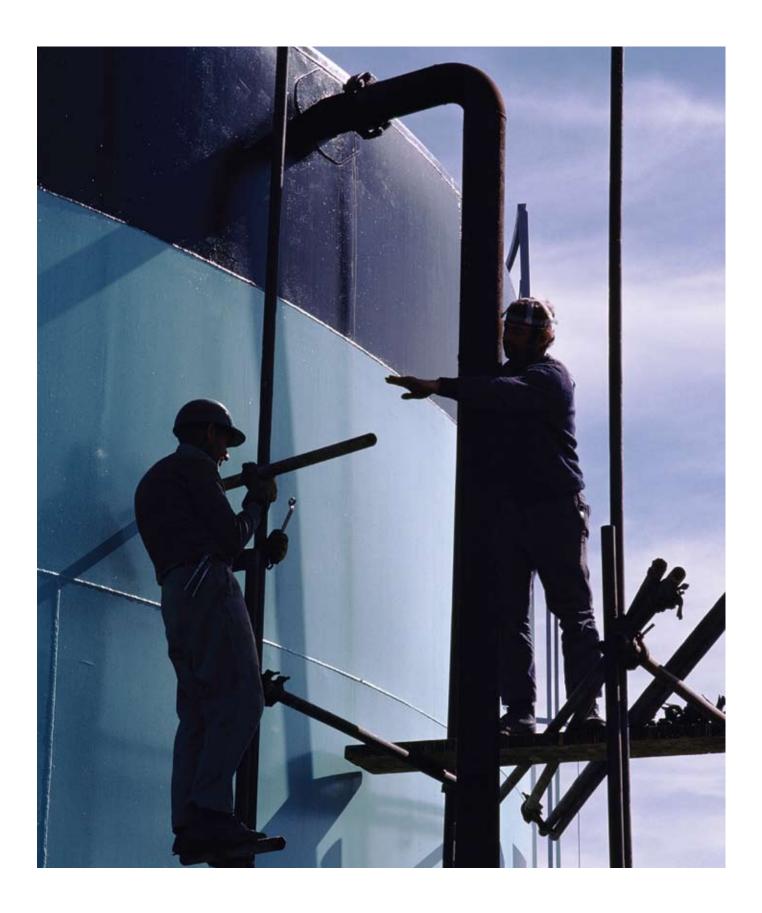


GOVERNMENT ENTITIES ON STEERING COMMITTEES %



**UN AGENCIES ON STEERING COMMITTEES %** 





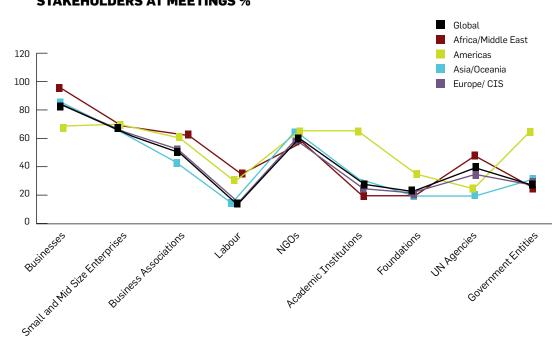
#### Who attends the meetings of the Local Networks:

The network meetings were also businessdriven, with companies showing up at 86% of the network meetings. Small and medium enterprises were next, showing up at 67% of the meetings, while business associations attended slightly more than half. Non-governmental organizations also were regular participants and attended about 60% of the sessions while UN agencies sent a representative to nearly 40% of the meetings. Academic institutions attended about one-third. Foundations attended just one in five. Government officials showed up at about 30% of the meetings. Labour made the smallest show across the board at 17%, yet showed up at 65% of the network meetings in Africa, and 30% in the Americas.

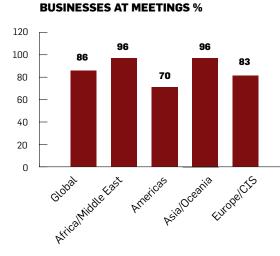
Other significant regional trends surfaced in the Americas, where the academics and government entities are significantly more active at the meetings, whereas the academics are not particularly visible in Africa.

#### **SLOVENIA/TURNING PRINCIPLES INTO BUSINESS** PRACTICES

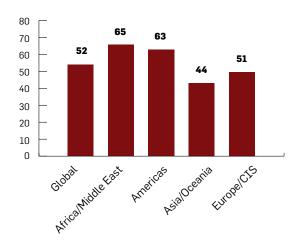
Managers responsible for keeping a company running from day-to-day were the target audience of "Sustainability for Strategic Advantage," a seminar co-sponsored by the Global Compact Network Slovenia and the IEDC-Bled School of Management on the 15-16 September 2009. The two-day presentation aimed to show managers in manufacturing, logistics, research, human resources and other line operations how to turn social and environmental risks into business opportunities. An IEDC-Bled instructor separated the audience into teams, whose members drew up sustainable business models and learned practical skills they could integrate into their business activities.



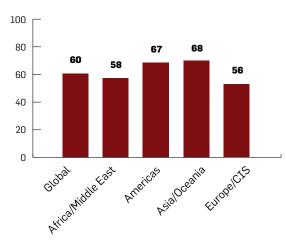
#### **STAKEHOLDERS AT MEETINGS %**



**BUSINESS ASSOCIATIONS AT MEETINGS %** 



**NGOS AT MEETINGS %** 



LABOUR AT MEETINGS %

**SMES AT MEETINGS %** 

67

AfricaMadeEast

69

70

Americas

68

ASBIOCEANIA FURDERLES

65

72

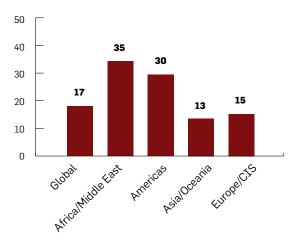
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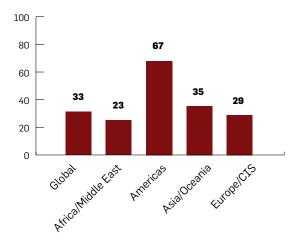
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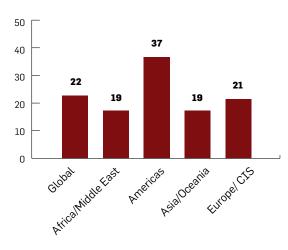
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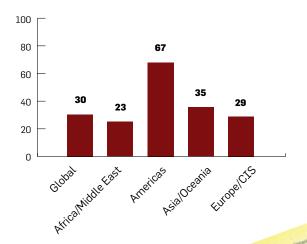
**UNIVERSITIES AT MEETINGS %** 





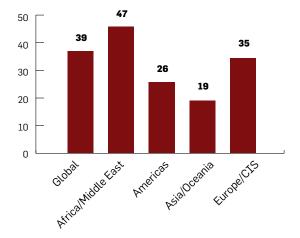
**FOUNDATIONS AT MEETINGS %** 

**GOVERNMENT ENTITIES AT MEETINGS %** 



imate We

**UN AGENCIES AT MEETINGS %** 



#### How Local Networks Are Serving as Multi-Stakeholder Platforms

#### SPAIN/THE TRUE NATURE OF MULTI-STAKEHOLDER DIALOGUE

The Global Compact Local Network Spain works actively to engage companies in the Global Compact principles. The network regularly holds so-called "Square Tables" to give businesses, universities, non-governmental organizations and labour associations a chance to interact. It also meets with Spanish business groups to spread the Global Compact message.

### UKRAINE/CORPORATE VOLUNTEERISM AS A WIN-WIN PROPOSITION

A workshop sponsored by the Global Compact Local Network Ukraine gave companies and organizations in the Ukraine had a chance to learn how corporate volunteer programmes could help strengthen corporate social responsibility. The Federation of Employers of Ukraine also helped organize the 29 June 2009 event. Workshop participants learned about the opportunities and satisfaction that corporate volunteer programmes, as well as volunteerism in general, could provide for everyone. Volunteers develop leadership skills and learn the value of a commitment while companies gain recognition and dialogue with the community.

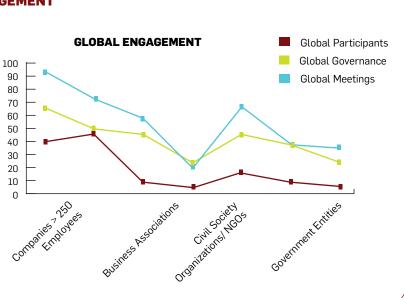


#### **COMPARING THE THREE WAYS OF ENGAGEMENT**

By indexing the number of global participants, it is possible to compare the relative weight of the various stakeholder groups at the different levels.

At the global level, the strong presence of businesses in Local Networks is significant. Interestingly enough, large companies are more active in governance and in meetings than warranted by their relative weight in terms of participants – at least when compared with small and medium enterprises.

Also, the civil society organizations and the business associations are more active at meetings and in governance than one should expect from the global numbers. This underscores the importance Local Networks place in retaining the multi-stakeholder nature of the initiative.





# What Are the Local Networks Doing?

A look at the issues addressed by the Local Networks and their types of events and activities

For the first time, we have had an opportunity to systematically examine the types of events and activities the Local Networks have held over the past year. We can identify which issues are being addressed and which types of events and activities are taking place.

According to 2009 data logged into the Knowledge Sharing System, our Global Compact Local Networks held nearly 325 events and the majority cut across all the areas integral to their operation and growth, including the annual Communication on Progress (COP), Learning, Outreach, Partnership for Development and Policy Dialogue. They also covered the use of tools, such as publications, to disseminate the Global Compact message throughout their countries.

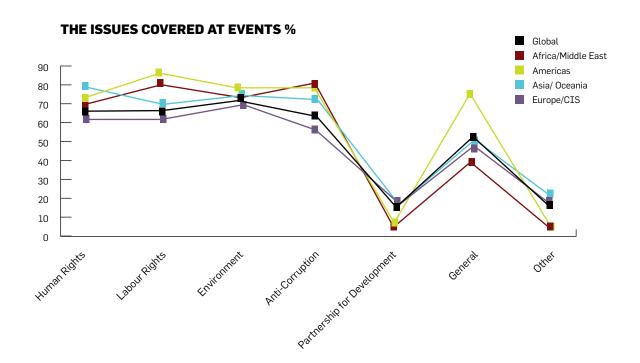
#### The Issues of Interest to Stakeholders

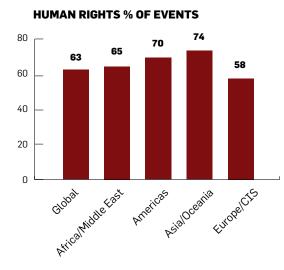
Discussing issues in an integrated matter

is important for Local Networks, as slightly more than half of the events cut across all the issues of interest, while slightly more than 40% of the events addressed two or three issues. This means that less than 10% of the activities were addressing one issue area only.

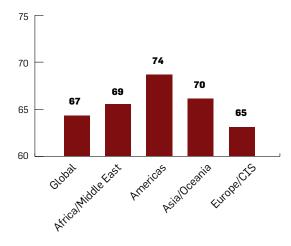
The environment was discussed at 67% of the meetings, human rights and labour rights were discussed at 63% of the meetings, anti-corruption was discussed at 60% of the meetings, and partnership for development at 14% of the meetings.

In the Americas, the events particularly cut across the board and enveloped all the crucial Local Network issues. Africa tended to highlight anti-corruption and labour, while Asia made an extra effort on human rights. Europe/CIS networks were especially concerned with the environment.

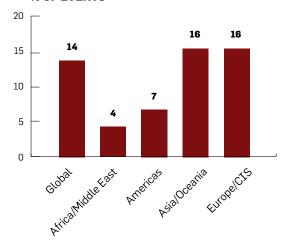




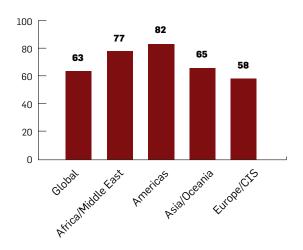
**ENVIRONMENT % OF EVENTS** 



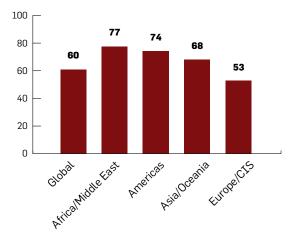
PARTNERSHIP FOR DEVELOPMENT % OF EVENTS



**LABOUR RIGHTS % OF EVENTS** 



**ANTI-CORRUPTION % OF EVENTS** 



#### ZAMBIA/BUSINESS TRAINING

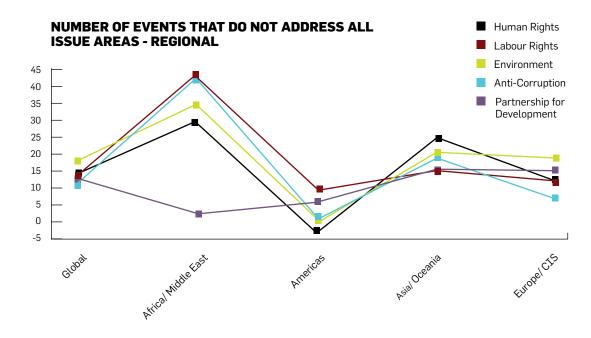
The Global Compact in Zambia participated in Finnpartnership, which provides advisory services for the business activities of Finnish companies in developing countries as well as financial support. The initial stage of the project began in September 2009. The project is meant to support commercially viable partnerships between companies in Finland and Zambia in order to spur economic growth and diversify the economy and exports.

# When activities and events are not addressing all issue areas....

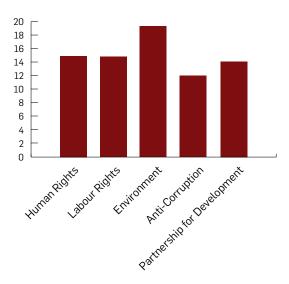
The previous data included all events. When the events that addressed all issues are discarded, we see that the environment is the issue area most frequently addressed, followed by labour and human rights.

This pattern changes significantly when data is broken down into regions. This regional data shows that anti-corruption and labour surfaced repeatedly over development issues in Africa. Environment and human rights were less of a focus in the Americas.

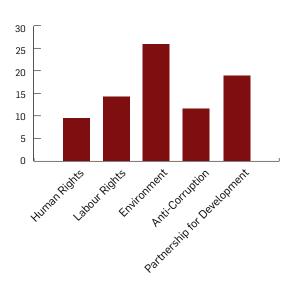
Only one in 20 network events zeroed in on a single issue. Out of those, 26% focused on the environment, 18% discussed business contributions to development, 14% addressed labour, 12% anti-corruption and 9% discussed human rights.



PERCENTAGE OF EVENTS THAT DO NOT ADDRESS ALL ISSUE AREAS - GLOBAL



**SINGLE ISSUE EVENTS %** 



#### Type of activity

Apart from activities addressing the different issue areas, Local Networks have a variety of different ways in which they can engage companies.

Policy dialogue and learning were the most common type of activity. But less than 10% of the events dealt with Communication of Progress (COP). Given the overall emphasis on the importance of the COPs, the number is surprisingly low.

The Local Networks in the Americas held significantly more events related to the COPs than in other regions. Africa was active in the COP and learning areas while Asian networks were strong in outreach events followed by learning events. Europe was strongest in policy dialogue, followed by outreach events.

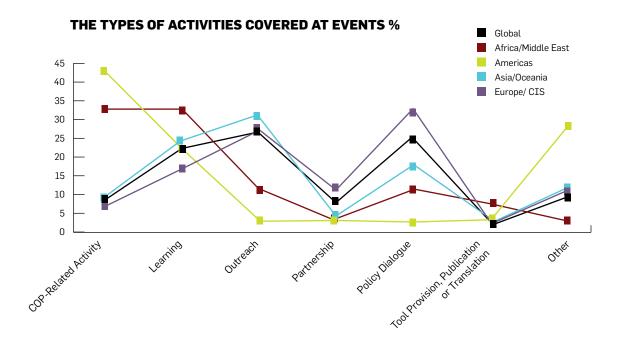
#### Issues and types – The relationship

When looking at the relationship between issues and activities, the data showed that during COP events, participants tackled all the issues relating to the Global Compact Ten Principles: human, rights, labour rights, the environment and anti-corruption. During

#### GREECE/POLICY DIALOGUE ON DIVERSITY AND EQUAL OPPORTUNITY

The Global Compact Local Network in Greece, along with the Hellenic Network for Corporate Social Responsibility and the Athens University of Economics and Business, organized a one-day conference on 9 November 2009 to help Greek companies promote diversity and equal opportunities in the workplace.

Titled "Multicultural Business and Diversity," the conference aimed to educate managers in the human resources and corporate responsibility areas as well as academics. Representatives from government, civil society and companies discussed ways for the private sector to successfully employ people from different genders, cultures and abilities. A document titled "Declaration on the Right to be Different" was also presented.



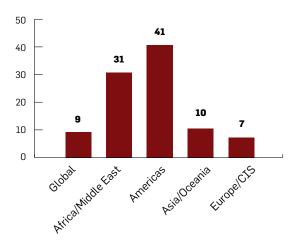
their outreach events, networks generally did not address the issue areas, but touched on partnerships for development. In other words, networks tended to focus on the second goal of the Global Compact during their outreach events, rather than the first goal of the Ten Principles. This tended to be discussed in more internally-oriented activities, such as those in relation to the COPs.

Policy dialogue and partnerships seems to be the preferred type of activity in relation to the business contribution to the partnership for development. In the following, we will describe in more detail which issue areas were addressed and what type of activities the networks carried out.

#### **GEORGIA/ON COLLECTIVE ACTION**

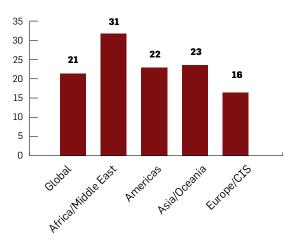
The Global Compact Local Network in Georgia held the first National Conference on Corporate Responsibility on 10 July 2009 in Tbilisi. The day-long session, the second substantial policy roundtable of the year, was an example of the collaborative efforts of 12 national and international organizations in Georgia that joined together in early 2009 to promote a responsible business agenda in this former Soviet Socialist Republic. The session raised awareness among managers of the importance of corporate social responsibility practices and helped identify priority issues for action.

Speakers included corporate executives, business association leaders and officials from governments and the United Nations. The Local Network also held its annual meeting for directors of member companies and organizations.

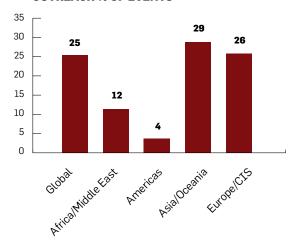


COP-RELATED ACTIVITY % OF EVENTS

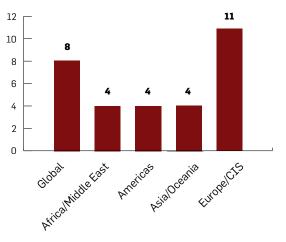
LEARNING % OF EVENTS



**OUTREACH % OF EVENTS** 



**PARTNERSHIP % OF EVENTS** 



#### Examples of Local Network Events

#### AUSTRIA/ADDRESSING THE LINK BETWEEN BUSINESS AND HUMAN RIGHTS

At a workshop held at Oesterreichische Kontrollbank in Austria on 17 June 2009, the audience had the opportunity to interact directly with two top United Nations human rights experts. The session let participants trade thoughts with John Ruggie, Special Representative of the Secretary-General on Human Rights and Transnational Corporations and other Business Enterprises. Mary Robinson, the former UN High Commissioner for Human Rights, also discussed human rights in the business world and zeroed in on the human rights situation in Austria. An executive of Bawag P.S.K. provided a corporate perspective.

### BELARUS/PARTNERSHIPS AND COLLECTIVE ACTION TO PRESERVE THE ENVIRONMENT

About 25 members of the Global Compact Local Network Belarus worked together last year to help restore a bog in the Yelnya preserve. The members responded to a request made 20 June 2009 by Alexander Denisov, chairman of GCLN Belarus and general manager of FE Coco-Cola Beverages Belorussia, to join the environmental project "Save Yelnya Together."Coca-Cola has been carrying out the project for the past two years in partnership with the public association, Protection of Fatherland Birds. The 25 Global Compact

#### SOUTH AFRICA/FOOD SECURITY/CLIMATE

The Local Network in South Africa, the National Business Initiative, helped pull together players from government, business and civil society on 25 February 2009 to develop coordinated and innovative approaches to ensure the region's food security. While a spike in food prices in 2008 has abated, the region's long-term, sustainable food security is still threatened by climate change, energy costs, demographic changes and other factors.

The one-day seminar in Johannesburg considered coordinated interventions – from boosting agriculture production to improved manufacturing processes – that would help ensure the country's food security situation.

Other seminar organizers were the Food Security Directorate of the National Department of Agriculture, the South African Human Rights Commission, the Development Bank of Southern Africa, Gesellschaft fuer Technische Zusmmenarbeit, Green Choice, Action Aid, Reos Partners and the University of Cape Town. Local Network members helped build a damn to prevent water evaporation.

#### **CROATIA/OUTREACH**

The work of the Global Compact Local Network Croatia was presented at a regional investment conference held on 9 November 2009 in Poreč, Croatia. Called "Istra Invest," the conference was organised by the Agency for European Integration, part of the Ministry of Finances of the Republic of Austria. Other sponsors included the European Health Agency, the World Youth Bank Network and HUKON (Croatian Association of Consultants), under the patronage of Istrian County. The Global Compact Secretary outlined the concept of the Global Compact and its application through the Local Network Croatia to the participants.

### GERMANY/CLIMATE ADAPTATION AND NEW BUSINESS OPPORTUNITIES

The Global Compact Local Network Germany held a hands-on workshop on 11-12 April 2009 that zeroed in on the opportunities and risks that climate change can harbor for any company. The first day's session focused on how companies can adapt to climate change and the consequent impact on consumer demand and preferences. Other sessions focused on the business opportunities for innovative products and the risks - from physical to regulatory to reputational – that come with the planet's warming temperatures. On the second day, the workshop participants summed up the group work completed during the previous day. They then heard about how companies can integrate adaption measures into their existing activities, initiatives and publications. The workshops aimed to help participants integrate all the ideas into their daily business practices.

#### ITALY/HOW TO LOCALIZE THE GLOBAL DISCUSSIONS ON CORPORATE RESPONSIBILITY

Italian corporations, universities and government officials shared the ups and downs of carrying out socially responsible practices at a seminar held 12 June 2009 by the Global Compact Network Italia. Titled "International Initiatives on CSR: A Dialogue on Local Impact," the half-day session included talks by executives from Adecco Italia S.p.A., Autostrade per l'Italia S.p.A., Telecom Italia, Associazione Allievi della Sculoa Superiore della Pubblica



Amministrazione, and Cittadinanzattiva.

A morning roundtable gave speakers from the UN Global Compact, the Organisation for Economic Co-operation and Development and the European Commission the opportunity to share their perspectives on CSR. The Global Compact Local Network Italy also held workshops in January and February on COP reporting.

### SERBIA/EDUCATION FOR RESPONSIBLE BANKING AND FINANCE

Financial education was one of the key goals of the Serbian network's working group for Corporate Responsibility in banking and finance, which had seven meetings last year. It held a one-to-two week course for third-grade and fourth-grade students at the branches of member banks, and organized a class trip for students to the National Bank of Serbia and the Institute for Manufacturing Bank Notes and Coins. The network also worked with the Croatian Banking Association to develop personal finance workshops for citizens.

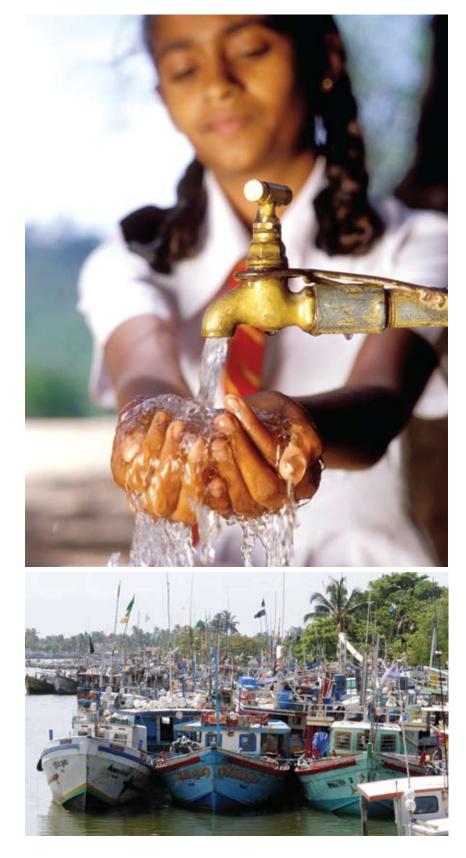
### JAPAN/SPREADING THE GLOBAL COMPACT MESSAGE

As part of its work to help integrate the Global Compact message on human rights, labor and anti-corruption within the workplace, the Global Compact Local Network Japan held seminar and roundtables throughout the year. Participants at a 6 July 2009 meeting, for example, heard an official from the International Labour Organization discuss workplace standards and ways to weave these standards into daily business operations. A 16 October 2009 session on anti-corruption featured the views of an official from Transparency International Japan on two international anti-corruption pacts: the United Nations Convention against Corruption and the OECD Convention on Combating Bribery of Foreign Public Officials.

Development wasn't forgotten by the Japan Network. It helped foster the crucial partnerships between businesses and United Nations agencies that are necessary to reach the Millennium Development Goals. The 20 October 2009 event "UN Day Seminar on MDGs: Corporate Efforts Toward Achieving Millennium Development Goals" also celebrated UN Day and brought the network together with about a dozen UN agencies operating in Japan. A panel discussion with companies, including Sumitomo Chemical and Hitachi, provided the audience concrete examples.

### SOUTH KOREA/GC IN THE CENTER OF A NEW NATIONAL VISION

About 160 participants gathered at a symposium sponsored by the Global Compact Local Network South Korea on 1 April 2009 to dis-



cuss corporate responses to the harmful impact of climate change and the South Korean government's green growth policy. Called the "Green New Deal," this policy includes plans for improving energy efficiency, expanding the supply of renewable energy, and renovating four major rivers in South Korea.

The day-long symposium, also supported by the government 's Ministry of Knowledge Economy, gave South Korean companies an opportunity to assess their current status in facing climate change; hear business leaders from domestic and foreign companies detail how they turned risk into opportunities; and hear specific actions and collaborative efforts taken by government officials, the private sector, non-governmental organizations and universities.

During the morning session, the participants heard government officials from South Korea, the United States and the United Kingdom present their national responses to climate change. Corporate strategies and responses were presented in the afternoon session.

#### SOUTH KOREA/DEALING WITH LABOUR ISSUES IN CHALLENGING TIMES

On 15 September 2009, the Global Compact Local Network South Korea held a conference in conjunction with the Federation of Korea Trade Unions to discuss the Global Compact's efforts to tackle labour issues in the midst of the financial crisis. In opening remarks read on behalf of Federation Director Jang Suk Chun, Deputy Director Kim Dong Man said there was some skepticism regarding the Global Compact's mission since it was a voluntary initiative. Yet he hoped the conference would increase understanding of the Global Compact's work, boost participation in the initiative and help overcome the unemployment crisis.

Seung-Woo Nam, president of the UN Global Compact Local Network South Korea, said the labour standards set by the Global Compact were meant to carry out social integration and sustainable development. He hoped the conference would spark debate on the diverse approaches and perspectives on labour.

The day-long conference included six sessions that touched on topics such as labour standards, a case study of labour-management relations, and the status of corporate social responsibility activities within South Korean companies.

### Local Networks as Caretakers of Integrity and Brand

In this section, we look at maintaining the integrity and credibility of the Global Compact brand. The concerns range from the public disclosure requirement, the facilitation of dialogue, the use of logos and rewarding outstanding behavior and performance.

The next step in the Local Networks' evolution is the development of a distinct set of integrity measures or a code of conduct, as well as a mechanism to ensure compliance.

Apart from a policy on how to support the companies in their Communication on Progress (COP), this could also include a deliberate and explicit policy on dialogue facilitation. It may include policies for dealing with unauthorized use of the logo or improper activities conducted during a Local Network meeting.

#### COMMUNICATION ON PROGRESS

The public disclosure of company events and activities is crucial if the Global Compact principles are to spark actual changes in the day-to-day actions of corporations in the areas of human rights, labour, environment and anti-corruption. The creation of the Global Compact integrity measures in 2004 and the enforcement of the annual COP requirement were practical ways to hasten this public disclosure process.

The information wrapped in these COP documents, which details a company's specific progress or results, plays a critical role in revealing how companies translate their commitment to the Global Compact and its principles into daily action. And as the use of COPs has evolved and their importance increased, so have the role and relevance of the Global Compact Local Networks in the COP process.

Local Networks are the best placed to organize regular training sessions, roundtables and other events. They are equipped to take account of the local cultures and ways of doing business and spread the message. The COPs also help ensure the integrity of the Local Networks by encouraging their participants to meet the Global Compact reporting requirements.

#### GHANA/COP-RELATED ACTIVITY

To help Global Compact participants turn out their mandatory annual COP disclosure, the Global Compact Ghana Network organized a hands-on training seminar on 11 August 2009 that was carried out in three main workshops. Twenty-four representatives attended the day-long seminar which began with a session outlining the Ten Principles. The first workshop then focused on effective communication of the principles enveloping human rights and labour. The second workshop focused on communicating the principles on environment and anti-corruption. The day's last workshop was a nuts-and-bolts session that demonstrated the uploading of a completed COP document onto the Global Compact website. Each workshop was followed with time for participants to make

comments, ask questions and receive answers before they filled out a template.

#### BANGLADESH/COP-RELATED ACTIVITY

To help Global Compact signatories turn out a stronger COP report that will attract customers and investors, the newly launched Global Compact Bangladesh Network sponsored a hands-on training programme on 9 December 2009. Nineteen representatives from 17 Global Compact signatories attended the session, which included specific information on completing the annual COP requirement.

This training session was the first in a series of programmes organized under a two-year project that would envelope advocacy and outreach initiatives, as well as research and network development activities supported by United Nations Development Programme Dhaka. The project was organized by the Bangladesh Enterprise Institute and the CSR Centre. See page 11 for news of the network's launch.

#### **SHARING EXPERIENCES**

The Global Compact Network Bulgaria shared its expertise and plans for development with the Secretariat of the UN Global Compact Serbia on 19 February 2009. Elena Panova, representing the network in Bulgaria, outlined ways in which a company could report its progress in achieving the Ten Principles of the Global Compact, including the preparation of a COP. She made her presentation at a meeting of the Global Compact Serbia, where the National Bank has assumed the role of Secretariat. Bulgaria has also shared its experiences with Local Networks in Belarus, Ukraine and Turkey.

#### DIALOGUE FACILITATION

While not a compliance-based initiative, the Global Compact has guidelines that its participants can follow to handle credible allegations of systematic or egregious abuse of the Global Compact's overall aims and principles. Increasingly, Local Networks are engaged in this dialogue facilitation process. The need to formalize their involvement is evident.

Though some Local Networks had laid down codes of conduct for their steering committees, at the end of 2009 the networks did not have a unified code of conduct for participants or a process for fielding complaints.

#### USE OF LOGOS

To protect its logo and name, the Global Compact provides Local Networks with guidance on the permitted and prohibited uses of several types of Global Compact logos.

The Local Networks and Global Compact office work together to protect the Global Compact brand. The use of logos on printed materials or at meetings, or even the conduct of participants at network meetings, have become part of this concern.

# How Local Networks Are Caring for the Brand

## BULGARIA/RECOGNIZING COMPANIES WITH RESPONSIBLE PRACTICES

UNDP Bulgaria helped sponsor a contest, "Socially Responsible Company of 2009," to publicize the good deeds of Bulgarian companies. Assarel Medet JSC received the 2009 award, which is an initiative of Pari Daily, in collaboration with the Corporate Social Responsibility - Bulgaria Association, UNDP Bulgaria, the Association of Bulgarian Investor Relations



Directors, the Bulgarian Industrial Capital Association and the Bulgarian Charities Aid Foundation. The methodology and criteria for selection were developed by Deloitte Bulgaria. Contest participants were some of the largest local and international companies doing business in Bulgaria.

### CROATIA/THE ROLE AND RELEVANCE OF REPORTING ON PROGRESS

The Global Compact Local Network Croatia held two workshops focused on Communication on Progress (COP) reporting on 17 and 24 April 2009 in cooperation with the Croatian Business Council for Sustainable Development. The workshops covered the specific steps needed to produce a report, and emphasized the practical gains for companies. Exercises on report analysis were also included. The Steering Committee concluded that the workshops should be repeated and education should be a primary activity in the Local Network's annual plan.

#### FRANCE/HELPING ENTREPRENEUERS

Promotion, recruitment and the coaching of entrepreneurs were the keynotes for the Global Compact Local Network in France last year. The network held 42 individual sessions to help entrepreneurs to turn out their COP while holding private telephone conversations with 140 other entrepreneurs. This private coaching helped retain existing members, recruit new players and promote a proactive understanding of the Global Compact.

The French network also used more than two dozen interventions or conferences to promote the principles of the Global Compact. These sessions included human rights in the supply chain, writing an ethics code and a panel set up by a pharmaceutical/cosmetics laboratory to advise their board on the use of natural raw materials. It also served as a vehicle to recruit new members.

#### UNITED KINGDOM/PEER REVIEW OF COPS

To ensure the integrity of the COP process and the Global Compact itself, the Global Compact Local Network United Kingdom has developed a COP Peer Review and Mentoring Programme. Companies must agree to submit their COP for peer review, and act as a reviewer when called upon, as a condition of participation in the network. A network member who is new to COP production may make a request for help to the Secretariat,

### ACCORDING TO THE KNOWLEDGE SHARING SYSTEM:

Of the 26 Local Networks that contributed to this section of the Knowledge Sharing System, 16 networks indicated they had a policy on network involvement in the COP. Japan uploaded its policy for the inspiration of others.

While 10 networks had reported a specific logo policy, only Australia, Japan, France and Korea had uploaded a policy.

Six networks reported a policy on dialogue facilitation, but France was the sole network to upload their policy. Ten networks reported having been involved in dialogue facilitation, yet only Korea uploaded a relevant document. Finally, Belarus was the only network out of ten that reported having been involved in the Awards/ Recognition Mechanisms.

who then brokers a connection between the member and possible mentors. The two parties make their own arrangements to provide guidance on the content and production of the document.

### SRI LANKA/RECOGNIZING NETWORK PERFORMANCE

In an example of the greater collaboration among the regional networks, the UN Global Compact Local Network Sri Lanka received the Best Performing Global Compact Network in Asia Award 2009. Conceived by the Global Compact Local Network Pakistan at the 2007 Asian regional network meeting held in Bangkok, the award is meant to recognize a local network for its contribution to the Global Compact principles. The Sri Lanka network was recognized on two fronts: for developing seven case studies stemming from Sri Lankan businesses which implemented these principles and its regular network newsletter.

By showing events and activities of leading Sri Lankan business enterprises, the Local Network's newsletter showed how a network could provide leadership while developing business cases that advocated the understanding and implementation of the Ten Principles.

# Directory

The information and data in this report are based on the Global Compact Local Networks' activities during 2009 and information placed in the Knowledge Sharing System.

AFRICA/MIDDLE EAST	50
	61
■ ASIA/OCEANIA	70
EUROPE/COMMONWEALTH OF INDEPENDENT STATES (CIS)	78



# Cameroon

**GCLN Representative** no data provided to the KSS

**GCLN Contact Person** Laure Atangana Atanga\_A@mtncameroon.net

Web Page Address no data provided to the KSS **Steering Committee/** Board Elected O Yes 

No Legal Entity O Yes • No Fees • Yes O No MNC Subsidiaries O Yes • No **Newsletter** O Yes • No

**Emerging** Established O **Events/Activities in 2009** (Global Average 7.5)

2000							2010
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants							
Governance		Ν	IO DATA PRO\	IDED TO THE	KSS		
Events							



#### **GCLN Representative** Guy M'Bengue mbengue@apexci.org

**GCLN Contact Person** Gérard Amangoua eldino53@yahoo.fr

Web Page Address no data provided to the KSS **Steering Committee/** Board Elected O Yes • No Legal Entity O Yes • No Fees O Yes 
No MNC Subsidiaries O Yes • No Newsletter O Yes • No

#### Emerging $\bigcirc$ Established $\bigcirc$ **Events/Activities in 2009** (Global Average 7.5)

2010

				2007		2010
Business				Non Business		
Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
	N	O DATA PRO	IDED TO THE	KSS		

Launch Date

Stakeholder

Participants

Governance

Events

2000



GCLN Representative Walid Nagi walid.nagi@mansourgroup.com

**GCLN Contact Person** Ashraf Gamal El-Din agamal@eiod.org Web Page Address Not yet developed Steering Committee/ Board Elected O Yes • No Legal Entity O Yes • No Fees • Yes O No MNC Subsidiaries • Yes O No Newsletter O Yes No Emerging O Established Events/Activities in 2009 (Global Average 7.5)

Launch Date 2000			2004				2010
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants	•		•		•		
Governance	•						•
Events		•				•	



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GCLN Contact Person Christy Banya christy.a.banya@undp.org Web Page Address no data provided to the KSS

Steering Committee/ Board Elected O Yes 

No

Legal Entity O Yes 

No

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Fees O Yes 
No
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MNC Subsidiaries • Yes O No

#### Newsletter O Yes No Emerging O Established Events/Activities in 2009 (Global Average 7.5)

Launch Date		2002					0010
2000		•					2010
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants	•		•		•		
Governance							
Events			•				



GCLN Representative Habiba Al-Marashi eeg@emirates.net.ae

GCLN Contact Person Gerardo Liangco eeg@emirates.net.ae

Web Page Address no data provided to the KSS Steering Committee/ Board Elected O Yes No Legal Entity O Yes No Fees Yes O No MNC Subsidiaries O Yes No Newsletter Yes O No Emerging O Established •
Events/Activities in 2009
(Global Average 7.5)

2000							2010
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants							
Governance							
Events							



GCLN Representative no data provided to the KSS info@maala.org.il

**GCLN Contact Person** Talia Aharoni taharoni@maala.org.il

Web Page Address Part of Maala web Steering Committee/ Board Elected O Yes No Legal Entity O Yes No Fees O Yes No MNC Subsidiaries Yes O No Newsletter O Yes No

#### Emerging • Established () Events/Activities in 2009 () (Global Average 7.5)

2008

2000						•	2010
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants							
Governance							
Events							



Launch Date 2000

#### GCLN Representative no data provided to the KSS

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Web Page Address no data provided to the KSS Steering Committee/ Board Elected O Yes No Legal Entity O Yes No Fees Yes No MNC Subsidiaries O Yes No Newsletter O Yes No Emerging • Established () Events/Activities in 2009 () (Global Average 7.5)

2010

	Business		Non Business					
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities	
Participants								
Governance		N	O DATA PROV	IDED TO THE	KSS			
Events								



**GCLN Representative** Maina Betty Betty.maina@kam.co.ke

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Web Page Address no data provided to the KSS

2002

Steering Committee/ Board Elected O Yes No Legal Entity O Yes No Fees Yes O No MNC Subsidiaries O Yes No Newsletter O Yes No Emerging O Established • Events/Activities in 2009 (Global Average 7.5)

2000							201
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants							
Governance		N	O DATA PROV	IDED TO THE	KSS		
Events							



#### **GCLN Representative** no data provided to the KSS

**GCLN Contact Person** Lynn Khoury email@some.com

Web Page Address no data provided to the KSS **Steering Committee/** Board Elected O Yes 

No Legal Entity O Yes • No Fees • Yes O No MNC Subsidiaries O Yes 

No Newsletter O Yes 
No

**Emerging** Established O **Events/Activities in 2009** (Global Average 7.5)

#### Launch Date

2000							2010
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants							
Governance		N	IO DATA PRO\	IDED TO THE	KSS		
Events							



Launch Date

**GCLN Representative** no data provided to the KSS

**GCLN Contact Person** Hasina Ramarson hasina.ramarson@undp.org

Web Page Address no data provided to the KSS **Steering Committee/** Board Elected O Yes • No Legal Entity O Yes • No Fees • Yes O No MNC Subsidiaries • Yes O No

#### **Emerging** • Established O **Events/Activities in 2009** (Global Average 7.5)

2000							2010
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants							
Governance		N	IO DATA PRO\	IDED TO THE	KSS		
Events							

**Newsletter** O Yes • No



#### GCLN Representative no data provided to the KSS

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Web Page Address no data provided to the KSS Steering Committee/ Board Elected O Yes No Legal Entity O Yes No Fees Yes No MNC Subsidiaries Yes No Newsletter O Yes No Emerging • Established () Events/Activities in 2009 () (Global Average 7.5)

Launch Date 2000		2003					2010
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants							
Governance		N	O DATA PROV	IDED TO THE	KSS		
Events							



GCLN Representative Azad Jeetun a.jeetun@mef-online.org

GCLN Contact Person Vishal Ragoobur v.ragoobur@mef-online.org

Web Page Address no data provided to the KSS Steering Committee/ Board Elected O Yes No Legal Entity O Yes No Fees O Yes No MNC Subsidiaries Yes O No Newsletter O Yes No

#### Emerging O Established • Events/Activities in 2009 () (Global Average 7.5)

2000							2010
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants							
Governance							
Events							



#### **GCLN Representative** Saad Filali Meknassi pactemondialmaroc@ menara.ma

**GCLN Contact Person** Saad Filali Meknassi pactemondialmaroc @menara.ma Web Page Address www.pactemondialmaroc.org Steering Committee/ Board Elected • Yes • No Legal Entity • Yes • No Fees • Yes • No MNC Subsidiaries • Yes • No Newsletter O Yes No Emerging O Established Events/Activities in 2009 (Global Average 7.5)

Launch Date 2000	2006 <b>2010</b>								
	Business			Non Business					
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities		
Participants	•		•						
Governance									
Events									



#### **GCLN Representative** no data provided to the KSS

**GCLN Contact Person** Marilia Bene marilia.gc@tvcabo.co.mz

Web Page Address no data provided to the KSS Steering Committee/ Board Elected O Yes No Legal Entity O Yes No Fees Yes O No MNC Subsidiaries O Yes No Newsletter O Yes No

#### Emerging • Established () Events/Activities in 2009 • (Global Average 7.5)

Launch Date 2000		2003					2010
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants							
Governance		Ν	O DATA PRO	IDED TO THE	KSS		
Events							



# Namibia

Launch Date 2000 **GCLN Representative** Timothy Parkhouse nef@iway.na

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Web Page Address no data provided to the KSS Steering Committee/ Board Elected O Yes No Legal Entity O Yes No Fees Yes O No MNC Subsidiaries O Yes No Newsletter O Yes No Emerging O Established 
Events/Activities in 2009
(Global Average 7.5)

2010

	Business		Non Business						
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities		
Participants									
Governance		N	O DATA PROV	IDED TO THE	KSS				
Events									



**GCLN Representative** Frank Nweke Jr. fnj@nesgroup.org

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Web Page Address no data provided to the KSS Steering Committee/ Board Elected ○ Yes ● No Legal Entity ○ Yes ● No Fees ● Yes ○ No MNC Subsidiaries ○) Yes ● No Newsletter ○ Yes ● No

# Emerging O Established • Events/Activities in 2009 (Global Average 7.5)

2006

2000							2010
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants							
Governance							
Events						•	



#### **GCLN Representative** Katty Tall Sarre

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Web Page Address no data provided to the KSS Steering Committee/ Board Elected O Yes • No Legal Entity O Yes • No Fees • Yes O No MNC Subsidiaries O Yes • No Newsletter O Yes • No Emerging • Established () Events/Activities in 2009 () (Global Average 7.5)

Launch Date 2000			2007 2010						
	Business				Non Business				
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities		
Participants									
Governance		N	O DATA PRO	IDED TO THE	KSS				
Events									



GCLN Representative Achieng Ojwang ojwang.achieng@nbi.org.za

GCLN Contact Person Faye Dolley dolley.faye@nbi.org.za

Web Page Address www.nbi.org.za Steering Committee/ Board Elected • Yes • No Legal Entity • Yes • No Fees • Yes • No MNC Subsidiaries • Yes • No Newsletter • Yes • No Emerging O Established • Events/Activities in 2009 (Global Average 7.5)

2000							2010
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants							
Governance							
Events							



Launch Date

Mohamed Abdala Ali Elkafi info@sudabiz.org GCLN Contact Person

Malak Abubakr malak.abubakr @sommarconsultants.com

**GCLN Representative** 

Web Page Address no data provided to the KSS Steering Committee/ Board Elected O Yes • No Legal Entity O Yes • No Fees • Yes O No MNC Subsidiaries O Yes • No Newsletter O Yes • No Emerging O Established 
Events/Activities in 2009
(Global Average 7.5)

#### 2000 2010 Business Non Business **Civil Society** Business Labour Academic Government Stakeholder Companies SME Organizations/ Organizations Organizations Institutions Entities NGOs Participants **NO DATA PROVIDED TO THE KSS** Governance Events



Launch Date

2000

GCLN Representative Dr. Muhammad A. Agha muhammad.al-agha@undp.org

GCLN Contact Person Mrs. Nadia Kokash nadia.kokash @undpprojects.sy Web Page Address http://www.undp.org.sy/index.php/ global-compact-in-syria

Steering Committee/ Board Elected • Yes • No Legal Entity • Yes • No Fees O Yes O No MNC Subsidiaries Yes O No Newsletter Yes No Emerging O Established Events/Activities in 2009 (Global Average 7.5)

2010

2008

2008

	Business			Non Business						
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities			
Participants		٠	•		•	•				
Governance			•			٠				
Events		•								



#### **GCLN Representative** no data provided to the KSS

**GCLN** Contact Person Mohammed Ennaceur social.consult@planet.tn

Web Page Address no data provided to the KSS **Steering Committee/** Board Elected O Yes • No Legal Entity O Yes • No Fees • Yes O No MNC Subsidiaries O Yes • No Newsletter O Yes 
No

Emerging • Established O **Events/Activities in 2009** (Global Average 7.5)

La	u	n	ch	D	a	te

2000							2010
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants							
Governance		N	IO DATA PRO\	IDED TO THE	KSS		
Events							



**GCLN Representative** no data provided to the KSS

**GCLN** Contact Person no data provided to the KSS Web Page Address no data provided to the KSS Steering Committee/

**Board Elected** O Yes • No Legal Entity O Yes • No Fees • Yes O No MNC Subsidiaries O Yes • No Newsletter O Yes 
No

**Emerging** • Established O **Events/Activities in 2009** (Global Average 7.5)

2000							2010
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants							
Governance		Ν	IO DATA PRO\	IDED TO THE	KSS		
Events							



**GCLN Representative** Larry Kalala larryk@uunet.zm

**GCLN Contact Person** Rosario Fundanga gczambia@yahoo.com

Web Page Address no data provided to the KSS Steering Committee/ Board Elected ● Yes ○ No Legal Entity ● Yes ○ No Fees ○ Yes ● No MNC Subsidiaries ● Yes ○ No Newsletter ● Yes ○ No Emerging O Established 
Events/Activities in 2009
(Global Average 7.5)

Launch Date 2000	2002						2010			
Business				Non Business						
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities			
Participants		•								
Governance										
Events										



**GCLN Representative** Mr. Martin Kaindl mkaindl@iapg.org.ar

**GCLN Contact Person** Flavio Fuertes flavio.fuertes@undp.org

Web Page Address www.pactoglobal.org.ar Steering Committee/ Board Elected • Yes • No Legal Entity • Yes • No Fees • Yes • No MNC Subsidiaries • Yes • No Newsletter • Yes • No Emerging O Established • Events/Activities in 2009 (Global Average 7.5)

Launch Date 2000					2010		
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants	•	٠	•			•	
Governance		٠				٠	
Events							



Steering Committee/ Board Elected • Yes O No Legal Entity O Yes • No Fees O Yes • No MNC Subsidiaries • Yes O No Newsletter O Yes • No



Launch Date 2000		2005								
Business				Non Business						
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities			
Participants		٠				٠				
Governance										
Events										



GCLN Representative Vitor Seravalli vitor@seravalli.com.br

**GCLN Contact Person** Tabata Villares tabata@ethos.org.br

Web Page Address www.pactoglobal.org.br Steering Committee/ Board Elected • Yes • No Legal Entity • Yes • No Fees • Yes • No MNC Subsidiaries • Yes • No Newsletter • Yes • No

Emerging O Established • Events/Activities in 2009 (Global Average 7.5)

Launch Date 2000		2003	:				2010
Business					Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants							
Governance							
Events	•			•	•		



Launch Date

2000

GCLN Representative no data provided to the KSS

GCLN Contact Person Randy Gossen Randy\_Gossen@nexeninc.com

Web Page Address no data provided to the KSS Steering Committee/ Board Elected O Yes No Legal Entity O Yes No Fees Yes No MNC Subsidiaries O Yes No Newsletter O Yes No Emerging • Established () Events/Activities in 2009 () (Global Average 7.5)

2010

2010

	Business			Non Business						
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities			
Participants										
Governance		N	O DATA PROV	IDED TO THE	KSS					
Events										



#### GCLN Representative Roland Kelly rkelly@unab.cl

GCLN Contact Person Margarita Ducci mducci@unab.cl

Web Page Address www.pactoglobal@unab.cl Steering Committee/ Board Elected O Yes No Legal Entity O Yes No Fees Yes O No MNC Subsidiaries O Yes No Newsletter Yes O No

2007

#### Emerging O Established • Events/Activities in 2009 (Global Average 7.5)

#### Launch Date

2000

1000							2010			
Business				Non Business						
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities			
Participants			•		•					
Governance										
Events	•	•			•	•				

#### 64 Americas



# Colombia

GCLN Representative Elizabeth Melo Acevedo globalcompactcolombia@ eeb.com.co

GCLN Contact Person Elizabeth Melo Acevedo globalcompactcolombia @eeb.com.co Web Page Address globalcompactcolombia@eeb.com.co Steering Committee/ Board Elected ● Yes ○ No Legal Entity ● Yes ○ No Fees ○ Yes ● No

MNC Subsidiaries O Yes   No
Newsletter 🔾 Yes 🖲 No
Emerging 🔿 Established ●
Events/Activities in 2009
7 (Global Average 7.5)

Launch Date 2000						20	)9 2010		
	Business		Non Business						
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities		
Participants	•	٠				٠			
Governance		•				•			
Events									



Launch Date

GCLN Representative no data provided to the KSS

GCLN Contact Person Guido Monge gmonge@cicr.com

Web Page Address no data provided to the KSS Steering Committee/ Board Elected ○ Yes ● No Legal Entity ○ Yes ● No Fees ● Yes ○ No MNC Subsidiaries ○ Yes ● No Newsletter ○ Yes ● No

#### Emerging • Established () Events/Activities in 2009 () (Global Average 7.5)

2005

2000					2010		
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants							
Governance		N	O DATA PRO	IDED TO THE	KSS		
Events							



# Dominican Republic

#### GCLN Representative John R. Gagain, Jr. jgagain@unglobalcompactdr.org

GCLN Contact Person Katiuska Abreu

kabreu@unglobalcompactdr.org

Web Page Address www.unglobalcompactdr.org Steering Committee/ Board Elected O Yes • No Legal Entity O Yes • No Fees • Yes O No MNC Subsidiaries • Yes O No Newsletter • Yes O No Emerging O Established 
Events/Activities in 2009
(Global Average 7.5)

Launch Date 2000			20	005			2010		
	Business			Non Business					
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities		
Participants	•					٠			
Governance									
Events									



**GCLN Representative** no data provided to the KSS

**GCLN Contact Person** Alejandro Pacheco alejandro.pacheco@undp.org

Web Page Address no data provided to the KSS Steering Committee/ Board Elected O Yes No Legal Entity O Yes No Fees Yes O No MNC Subsidiaries O Yes No Newsletter O Yes No

Emerging • Established () Events/Activities in 2009 (• (Global Average 7.5)

Launch Date 2000							2010
Business					Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants							
Governance		N	O DATA PROV	IDED TO THE	KSS		
Events							



# Jamaica

Launch Date

#### **GCLN Representative** no data provided to the KSS

**GCLN Contact Person** Carol Narcisse carol.narcisse@undp.org

Web Page Address no data provided to the KSS Steering Committee/ Board Elected O Yes • No Legal Entity O Yes • No Fees • Yes O No MNC Subsidiaries O Yes • No Newsletter O Yes 
No

Emerging 
Established **Events/Activities in 2009 O** (Global Average 7.5)

2000							2010
Business					Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants							
Governance		N	IO DATA PRO\	IDED TO THE	KSS		
Events							



#### **GCLN Representative** no data provided to the KSS

**GCLN Contact Person** no data provided to the KSS Web Page Address

no data provided to the KSS Steering Committee/

**Board Elected** O Yes • No Legal Entity O Yes • No Fees • Yes O No MNC Subsidiaries O Yes 
No Newsletter O Yes • No  $\textbf{Emerging} \bigcirc \textbf{Established} \bullet$ 

#### **Events/Activities in 2009**

**O** (Global Average 7.5)

#### 2006

2000							2010
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants							
Governance		N	IO DATA PRO\	IDED TO THE	KSS		
Events							

Pana Launch Date		org	Rosas conplus.net <b>act Person</b> faro narse.org.pa	Steering Comm Board Elected Legal Entity Fees • Yes • N MNC Subsidiari Newsletter • Y	● Yes ○ No Yes ○ No Io es ● Yes ○ No	•••	
2000	Business				Non Business		2010
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants						٠	
Governance		•					
Events							



**GCLN Representative** Ricardo Carrizosa rcarrizosa@diesa.com.py, adec@adec.org.py

**GCLN Contact Person** Rocio Galiano rocio.galiano@undp.org

Web Page Address www.pactoglobal.org.py Steering Committee/ Board Elected • Yes O No Legal Entity • Yes • No Fees • Yes O No MNC Subsidiaries O Yes • No Newsletter O Yes 
No

#### Emerging $\bigcirc$ Established ullet**Events/Activities in 2009** (Global Average 7.5)

Launch Date		mmpdotogt	obacio: 9.p.j		2008				
2000							2010		
	Business				Non Business				
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities		
Participants	•				•				
Governance									
Events									



GCLN Representative Ximena Zavala Lombardi CBUENANO @CONFIEP.ORG.PE

**GCLN Contact Person** Jose Luis Altamiza Nieto jaltamiza@confiep.org.pe

Web Page Address www.pactomundial.confiep.org.pe Steering Committee/ Board Elected • Yes O No Legal Entity O Yes • No Fees O Yes • No MNC Subsidiaries • Yes O No Newsletter • Yes O No Emerging O Established • Events/Activities in 2009 (Global Average 7.5)

Launch Date		2003	alation mepiorgipe				
2000		•					2010
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants	•		•			•	
Governance	•		•				
Events							



#### **GCLN Representative** no data provided to the KSS

GCLN Contact Person Gustavo Rodriguez Baltar gustavorodriguez @ahs.com.uy

Web Page Address no data provided to the KSS Steering Committee/ Board Elected O Yes No Legal Entity O Yes No Fees O Yes No MNC Subsidiaries O Yes No Newsletter O Yes No

#### Emerging • Established () Events/Activities in 2009 (• (Global Average 7.5)

2000							2010
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants							
Governance							
Events							



# USA

Launch Date

2000

GCLN Representative Cecily Joseph cecily\_joseph@symantec.com

GCLN Contact Person

Emily Drew emd55@case.edu

Web Page Address http://weatherhead.case.edu/ ungc-us/ Steering Committee/ Board Elected O Yes No Legal Entity Yes No Fees Yes No MNC Subsidiaries Yes No Newsletter Yes No Emerging O Established 
Events/Activities in 2009
(Global Average 7.5)

2010

	Business			Non Business						
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities			
Participants										
Governance										
Events										



Launch Date

**GCLN Representative** no data provided to the KSS

GCLN Contact Person Eduardo Caldera eduardo.caldera@undp.org

Web Page Address no data provided to the KSS Steering Committee/ Board Elected O Yes No Legal Entity O Yes No Fees Yes O No MNC Subsidiaries O Yes No Newsletter O Yes No Emerging • Established () Events/Activities in 2009 () (Global Average 7.5)

2000							2010
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants							
Governance		N	O DATA PROV	IDED TO THE	KSS		
Events							



# Australia

#### **GCLN Representative** Rosemary Sainty rsain@ethics.org.au

**GCLN Contact Person** Rosemary Sainty rsain@ethics.org.au

Web Page Address http://thehub.ethics.org.au/ ungc/the\_un\_global\_compact\_ australian\_network Steering Committee/ Board Elected • Yes • No Legal Entity • Yes • No Fees • Yes • No MNC Subsidiaries • Yes • No Newsletter • Yes • No Emerging O Established • Events/Activities in 2009 (Global Average 7.5)

aunch Date						200	9 2010
1000	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants		٠			•	٠	
Governance							
Events							



#### **GCLN Representative** no data provided to the KSS

GCLN Contact Person Hasan Huseynov hhuseynov @globalcompact.az

Web Page Address no data provided to the KSS Steering Committee/ Board Elected O Yes No Legal Entity O Yes No Fees Yes O No MNC Subsidiaries O Yes No Newsletter O Yes No

#### Emerging • Established () Events/Activities in 2009 () (Global Average 7.5)

2000							2010
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants							
Governance		N	IO DATA PRO\	IDED TO THE	KSS		
Events							



# Bangladesh Web Page Address no data provided to the KSS

**GCLN Representative** Mr. Faroog Sobhan

**GCLN Contact Person** Asif Ayub asif@bei-bd.org

Steering Committee/ Board Elected O Yes • No Legal Entity O Yes • No Fees O Yes 
No MNC Subsidiaries O Yes 
No Newsletter • Yes • No

Emerging  $\bigcirc$  Established lacksquare**Events/Activities in 2009** (Global Average 7.5)

Launch Date 2000						20	009 <b>2010</b>
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants		•				٠	
Governance							
Events	•	•	•		•		



China

#### **GCLN Representative** Ying Chen ychen@akingump.com

**GCLN Contact Person** Yuping Sun sunyp6@163.com

Web Page Address www.gcchinacenter.org Steering Committee/ Board Elected • Yes O No Legal Entity • Yes O No Fees O Yes 
No MNC Subsidiaries O Yes • No Newsletter O Yes 
No

#### Emerging $\bigcirc$ Established $\bullet$ **Events/Activities in 2009** (Global Average 7.5)

Launch Date 2000						20	009 <b>2010</b>
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants	•		•			٠	•
Governance						٠	
Events					•		



**GCLN Representative** Uddesh Kohli uddeshkohli@gmail.com

**GCLN Contact Person** Pinaki Roy gcsociety@gmail.com

Web Page Address www.globalcompactindia.org Steering Committee/ Board Elected • Yes O No Legal Entity • Yes O No Fees • Yes O No MNC Subsidiaries • Yes O No Newsletter • Yes O No Emerging O Established •
Events/Activities in 2009
(Global Average 7.5)

Launch Date 2000	2001						2010
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants		٠				٠	•
Governance		•					
Events		٠					



# Indonesia

GCLN Representative Y.W. Junardy junardy@rajawali.com

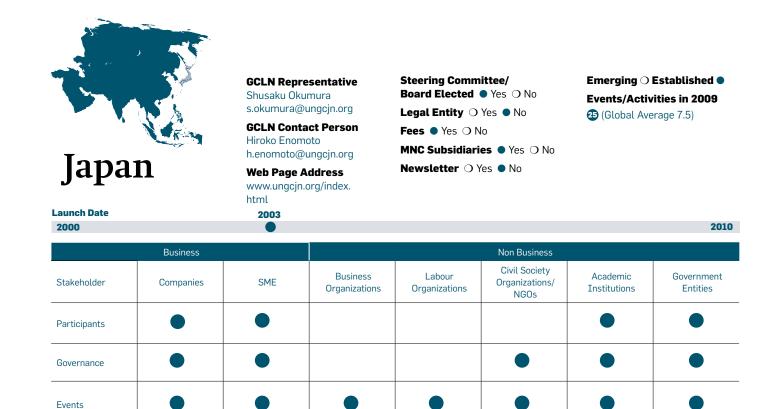
GCLN Contact Person Yogi Y. Adjie yogi.adjie@i-gcn.org

Web Page Address under construction Steering Committee/ Board Elected • Yes • No Legal Entity • Yes • No Fees • Yes • No MNC Subsidiaries • Yes • No Newsletter • Yes • No

#### Emerging O Established • Events/Activities in 2009 (Global Average 7.5)

#### 2006

2000						2010	
Business			Non Business				
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants							
Governance							
Events							





Kazakhstan

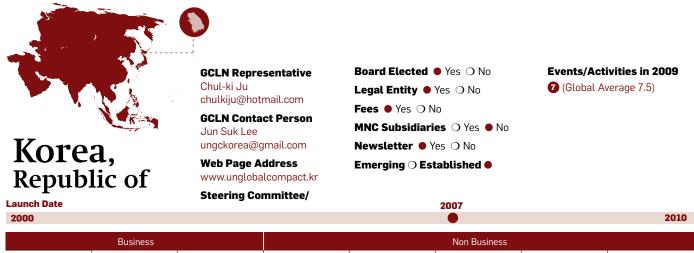
#### **GCLN Representative** no data provided to the KSS

GCLN Contact Person Ainur Baimyrza ainur.baimyrza@undp.org

Web Page Address no data provided to the KSS Steering Committee/ Board Elected O Yes No Legal Entity O Yes No Fees Yes O No MNC Subsidiaries O Yes No Newsletter O Yes No

#### Emerging • Established () Events/Activities in 2009 () (Global Average 7.5)

Launch Date 2000							2010
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants							
Governance		N	O DATA PROV	IDED TO THE	KSS		
Events							



	Business		Non Business						
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities		
Participants		٠				٠			
Governance									
Events		•							





#### Launch Date

**GCLN Representative** no data provided to the KSS

**GCLN** Contact Person Lin Lah Tan linlah@crt.org.my

Web Page Address www.asiapacificglobalcompact.org/home/events

**Steering Committee/** Board Elected • Yes O No Legal Entity • Yes O No Fees • Yes O No MNC Subsidiaries • Yes O No Newsletter O Yes • No

#### Emerging $\bigcirc$ Established $\bullet$ **Events/Activities in 2009** 3 (Global Average 7.5)

2000							2010
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants							
Governance							
Events	•		•				



### Mongolia

Launch Date 2000 **GCLN Representative** no data provided to the KSS

GCLN Contact Person Enkhzul Gundsambuu enkhzul@mongolchamber.mn

Web Page Address no data provided to the KSS Steering Committee/ Board Elected O Yes No Legal Entity O Yes No Fees Yes No MNC Subsidiaries O Yes No Newsletter O Yes No Emerging • Established () Events/Activities in 2009 () (Global Average 7.5)

2010

	Business			Non Business						
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities			
Participants										
Governance		N	O DATA PROV	IDED TO THE	KSS					
Events										





Launch Date

**GCLN Representative** no data provided to the KSS

GCLN Contact Person Nabina Shrestha nabina.shrestha@undp.org

Web Page Address no data provided to the KSS Steering Committee/ Board Elected O Yes • No Legal Entity O Yes • No Fees O Yes • No MNC Subsidiaries O Yes • No Newsletter O Yes • No

#### Emerging • Established () Events/Activities in 2009 () (Global Average 7.5)

2000 2010 Business Non Business **Civil Society** Business Labour Academic Government Stakeholder Companies SME Organizations/ Organizations Organizations Institutions Entities NGOs Participants **NO DATA PROVIDED TO THE KSS** Governance **Events** 



### Pakistan

#### **GCLN** Representative Ahsanullah Khan info@blueangel.com.pk

**GCLN Contact Person** Fasihul-Karim Siddiqi fksiddiqui@hinopak.com/fksiddiqi@cyber.net.pk

Web Page Address www.globalcompactasiapacific. org/pakistan

**Steering Committee/** Board Elected • Yes O No Legal Entity • Yes O No Fees • Yes O No MNC Subsidiaries • Yes O No Newsletter 

Yes 
No

Emerging  $\bigcirc$  Established igodot**Events/Activities in 2009** (Global Average 7.5)

Launch Date 2000				2005			2010
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants		٠	•			٠	
Governance		•	•			•	
Events						٠	





**GCLN** Representative Thomas Thomas Thomas@csrsingapore.org

**GCLN Contact Person** Fion Tsang fion@csrsingapore.org

Web Page Address www.csrsingapore.org **Steering Committee/** Board Elected • Yes O No Legal Entity • Yes O No Fees • Yes O No MNC Subsidiaries • Yes O No Newsletter • Yes • No

#### Emerging $\bigcirc$ Established $\bullet$ **Events/Activities in 2009** (Global Average 7.5)

Launch Date 2000				2005			2010
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants							
Governance	•						
Events	•					•	



### Sri Lanka

#### **GCLN Representative** Ravi Fernando Ravif@susnanotec.lk

**GCLN Contact Person** Champa Gunatilake Champa Gunatilake

Web Page Address no data provided to the KSS Steering Committee/ Board Elected O Yes No Legal Entity O Yes No Fees O Yes No MNC Subsidiaries Yes O No Newsletter Yes O No Emerging O Established 
Events/Activities in 2009
(Global Average 7.5)

Launch Date 2000					2007		2010
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants		•			•	•	
Governance							
Events							





**GCLN Representative** no data provided to the KSS

**GCLN Contact Person** Siriwan Romchatthong siriwan@ecot.or.th

Web Page Address no data provided to the KSS Steering Committee/ Board Elected ○ Yes ● No Legal Entity ○ Yes ● No Fees ● Yes ○ No MNC Subsidiaries ○ Yes ● No Newsletter ○ Yes ● No

#### Emerging • Established () Events/Activities in 2009 (• (Global Average 7.5)

Launch Date 2000							2010
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants							
Governance		N	O DATA PROV	IDED TO THE	KSS		
Events							



### Viet Nam

GCLN Representative Nguyen Quang Vinh vinhnq@vcci.com.vn

**GCLN Contact Person** Pham Thi Viet Ha haptv@vcci.com.vn

**Web Page Address** globalcompactasiapacific.org/ Vietnam Steering Committee/ Board Elected O Yes No Legal Entity Yes No Fees Yes No MNC Subsidiaries Yes No Newsletter Yes No Emerging O Established • Events/Activities in 2009 () (Global Average 7.5)

Launch Date 2000					2007		2010	
2000	Business				Non Business			
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities	
Participants	•					٠		
Governance	•					٠		
Events								



GCLN Representative Alma Bici abici@agnagroup.com

**GCLN Contact Person** Jorina Kadare Jorina.Kadare@undp.org

Web Page Address no data provided to the KSS Steering Committee/ Board Elected O Yes No Legal Entity O Yes No Fees Yes O No MNC Subsidiaries O Yes No Newsletter Yes O No Emerging • Established () Events/Activities in 2009 (• (Global Average 7.5)

2000							2010
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants							
Governance		N	IO DATA PRO\	IDED TO THE	KSS		
Events							



#### **GCLN Representative** Ralph Yirikian ryirikian@mts.am

**GCLN Contact Person** Sevak Amalyan

sevak.amalyan@undp.org Web Page Address

www.globalcompact.am

Steering Committee/ Board Elected • Yes O No Legal Entity O Yes • No Fees O Yes 
No MNC Subsidiaries • Yes O No **Newsletter** O Yes • No

Emerging  $\bigcirc$  Established lacksquare**Events/Activities in 2009 3** (Global Average 7.5)

Launch Date 2000						20	009 <b>2010</b>
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants		•				•	
Governance							
Events		•				•	







**GCLN Contact Person** Bettina Steinbrugger b.steinbrugger@respact.at

Web Page Address www.unglobalcompact.at Steering Committee/ Board Elected O Yes 
No Legal Entity O Yes • No Fees O Yes 
No MNC Subsidiaries • Yes O No Newsletter 

Yes
No

2006

#### Emerging $\bigcirc$ Established $\bullet$ **Events/Activities in 2009** 3 (Global Average 7.5)

2000							2010
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants							
Governance							
Events							



# Belarus

Launch Date

**GCLN** Representative Alexander Denisov Alexander.Denisov @cchellenic.com

#### **GCLN Contact Person** Taisiya Yeletskikh Taisiya.eletskikh@un.minsk.by

Web Page Address http://un.by/ru/undp/gcompact/ **Steering Committee/** Board Elected 

Yes O No Legal Entity O Yes • No Fees O Yes 
No MNC Subsidiaries • Yes O No Newsletter O Yes 
No

Emerging  $\bigcirc$  Established lacksquare**Events/Activities in 2009** (Global Average 7.5)

2000							2010
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants		٠				٠	
Governance							
Events		•				•	





#### **GCLN Representative** Iris Van der Veken Iris.vanderveken @rosyblue.com

**GCLN Contact Person** Karla Basselier

Web Page Address no data provided to the KSS

Steering Committee/ Board Elected O Yes • No Legal Entity O Yes • No Fees O Yes 
No MNC Subsidiaries O Yes • No Karla.Basselier@diplobel.fed.be Newsletter O Yes • No

Emerging  $\bigcirc$  Established  $\bullet$ **Events/Activities in 2009** (Global Average 7.5)

Launch Date						200	)9
2000							2010
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants							
Governance		N	IO DATA PRO\	IDED TO THE	KSS		
Events							



### Bosnia and Herzegovina

#### GCLN Representative Aida Daguda aida.daguda@cpcd.ba

GCLN Contact Person Ms. Emira Mesanovic emira@csrplus.ba

Web Page Address www.globalcompact.org.ba Steering Committee/ Board Elected • Yes • No Legal Entity • Yes • No Fees • Yes • No MNC Subsidiaries • Yes • No Newsletter • Yes • No Emerging O Established 
Events/Activities in 2009
(Global Average 7.5)

Launch Date 2000			2	005 ●			2010
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants		•					
Governance							
Events							



### Bulgaria

GCLN Representative Vassil Mirtchev vmirtchev@vmfgroup.com

**GCLN Contact Person** Elena Panova elena.panova@undp.org

Web Page Address www.unglobalcompact.bg Steering Committee/ Board Elected • Yes • No Legal Entity • Yes • No Fees • Yes • No MNC Subsidiaries • Yes • No Newsletter • Yes • No

#### Emerging O Established • Events/Activities in 2009 () (Global Average 7.5)

Launch Date 2000		2003					2010
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants		٠	•		•	٠	
Governance							
Events		•			•		



**GCLN Representative** Mirjana Matesic mirjana.matesic@hrpsor.hr

**GCLN Contact Person** Matija Matokovic matija.matokovic@undp.org Web Page Address http://unglobalcompact.undp.hr/ Steering Committee/ **Board Elected** O Yes • No Legal Entity O Yes 

No Fees O Yes 
No MNC Subsidiaries • Yes O No **Newsletter** O Yes • No Emerging  $\bigcirc$  Established igodot**Events/Activities in 2009** 3 (Global Average 7.5)

Launch Date 2000			2007 <b>2010</b>						
	Business				Non Business				
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities		
Participants		٠				٠			
Governance						٠			
Events		•			•		•		



**GCLN** Representative Salih Tunar eozbayraktar@kibso.org

**GCLN Contact Person** Erel Cankan erel.cankan@undp.org

Web Page Address www.tcungc.org

Steering Committee/ Board Elected O Yes • No Legal Entity • Yes O No Fees O Yes 
No MNC Subsidiaries O Yes • No Newsletter O Yes • No

#### Emerging $\bigcirc$ Established $\bullet$ **Events/Activities in 2009** (Global Average 7.5)

0010

2006

2000							2010
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants							
Governance							
Events							



## France

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**GCLN Contact Person** Aurélie Dubois pacte-mondial@idep.net Web Page Address www.pactemondial.org Steering Committee/ Board Elected • Yes O No Legal Entity • Yes O No Fees • Yes O No MNC Subsidiaries • Yes O No Newsletter • Yes O No Emerging O Established • Events/Activities in 2009 (Global Average 7.5)

Launch Date 2000			2004				2010
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants		•			•	•	
Governance							
Events	•						



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**GCLN Contact Person** Heidi Eterovic Heidi.eterovic@undp.org

Web Page Address www.globalcompact.ge Steering Committee/ Board Elected • Yes • No Legal Entity • Yes • No Fees • Yes • No MNC Subsidiaries • Yes • No Newsletter • Yes • No

#### Emerging O Established • Events/Activities in 2009 (Global Average 7.5)

Launch Date						200	9
2000							2010
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants		•	•		•	•	
Governance		٠					
Events		٠				٠	•





Launch Date 2000

GCLN Representative Jörg Hartmann Joerg.Hartmann@gtz.de

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Web Page Address www.globalcompact.de Steering Committee/ Board Elected O Yes No Legal Entity Yes No Fees Yes No MNC Subsidiaries Yes No Newsletter Yes No Emerging O Established • Events/Activities in 2009 (Global Average 7.5)

2000 🔴							2010
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants		٠				٠	•
Governance						٠	
Events							



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Steering Committee/ Board Elected O Yes 

No

Legal Entity O Yes 
No

Fees O Yes 
No

MNC Subsidiaries • Yes • No

Newsletter O Yes No Emerging O Established Events/Activities in 2009 (Global Average 7.5)

Greece

Launch Date

2008

2000						•	2010
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants							
Governance							
Events	•	•			•	•	



#### GCLN Representative Krisztina Kiss Krisztina.kiss@undp.org; krkiss@kum.hu

GCLN Contact Person Krisztina Kiss Krisztina.kiss@undp.org; krkiss@kum.hu Web Page Address no data provided to the KSS Steering Committee/

Board Elected ○ Yes ● No Legal Entity ○ Yes ● No Fees ○ Yes ● No MNC Subsidiaries • Yes O No Newsletter • Yes O No Emerging O Established •

Events/Activities in 2009 (Global Average 7.5)

Launch Date 2000	2006							
	Business				Non Business			
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities	
Participants								
Governance								
Events						•		



GCLN Representative Marco Frey m.frey@globalcompactnetwork. org

**GCLN Contact Person** Alessia Sabbatino a.sabbatino@fondaca.org Web Page Address www.globalcompactnetwork.org Steering Committee/ Board Elected • Yes O No

Legal Entity O Yes 
No
Fees 
Yes O No
MNC Subsidiaries O Yes No

#### Newsletter • Yes O No Emerging O Established • Events/Activities in 2009 (Global Average 7.5)

Launch Date 2004 2000 2010 Business Non Business Civil Society Business Labour Academic Government Stakeholder Companies SME Organizations/ Organizations Organizations Institutions Entities NGOs Participants Governance Events



#### **GCLN Representative** no data provided to the KSS

GCLN Contact Person Lindita Daija lindita.daija@undp.org

Web Page Address no data provided to the KSS Steering Committee/ Board Elected O Yes • No Legal Entity O Yes • No Fees • Yes O No MNC Subsidiaries O Yes • No Newsletter O Yes • No Emerging O Established • Events/Activities in 2009 (Global Average 7.5)

### Launch Date

2000							2010
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants							
Governance		N	O DATA PRO	IDED TO THE	KSS		
Events							



#### **GCLN Representative** Elina Egle elina@lddk.lv

**GCLN Contact Person** Agnese Alksne agnese@lddk.lv

Web Page Address no data provided to the KSS Steering Committee/ Board Elected • Yes • No Legal Entity • Yes • No Fees • Yes • No MNC Subsidiaries • Yes • No Newsletter • Yes • No

#### Emerging O Established • Events/Activities in 2009 () (Global Average 7.5)

Launch Date						20	009
2000							2010
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants							
Governance							
Events							



# Lithuania

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Web Page Address www.globalcompact.lt Steering Committee/ Board Elected O Yes • No Legal Entity O Yes • No Fees O Yes 
No MNC Subsidiaries • Yes O No Newsletter • Yes • No

Emerging  $\bigcirc$  Established lacksquare**Events/Activities in 2009** (Global Average 7.5)

Launch Date 2000	2005								
	Business				Non Business				
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities		
Participants				•		٠			
Governance					•				
Events									



### Macedonia

Launch Date

**GCLN** Representative Goran Lazarevski goran.lazarevski@ecs.com.mk **GCLN Contact Person** 

Nadezda Dimitrovska nade@inet.com.mk Web Page Address

no data provided to the KSS

Steering Committee/ Board Elected O Yes 
No Legal Entity O Yes • No Fees O Yes 
No MNC Subsidiaries • Yes O No **Newsletter** O Yes • No

#### Emerging $\bigcirc$ Established $\bullet$ **Events/Activities in 2009** (Global Average 7.5)

2000			•				2010
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants		•					
Governance		•					
Events							

2004



# Moldova

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eugeniu.josan@maib.md

Oleg Brinza oleg.brinza@undp.org

Web Page Address www.globalcompact.md Steering Committee/ Board Elected • Yes O No Legal Entity O Yes • No Fees O Yes • No MNC Subsidiaries • Yes O No Newsletter O Yes • No Emerging O Established • Events/Activities in 2009 (Global Average 7.5)

Launch Date 2000	2006								
	Business				Non Business				
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities		
Participants	•	٠		•	•	•			
Governance		٠							
Events									



### Netherlands

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GCLN Contact Person Huib Klamer klamer@vno-ncw.n

Web Page Address www.gcnetherlands.nl Steering Committee/ Board Elected O Yes No Legal Entity O Yes No Fees O Yes No MNC Subsidiaries Yes O No Newsletter O Yes No

#### Emerging O Established • Events/Activities in 2009 (Global Average 7.5)

#### 2006

2000							2010
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants							
Governance							
Events							



# Nordic

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**GCLN Contact Person** Timo Vuori timo.vuori@icc.fi

Web Page Address www.gcnordic.net Steering Committee/ Board Elected • Yes • No Legal Entity • Yes • No Fees • Yes • No MNC Subsidiaries • Yes • No Newsletter • Yes • No Emerging O Established 
Events/Activities in 2009
(Global Average 7.5)

2000	2002						201
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants							
Governance							
Events							



Poland

2001

Launch Date



GCLN Contact Person Piotr Krosniak piotr.krosniak@undp.org Web Page Address www.globalcompact.org.pl

Steering Committee/ Board Elected ○ Yes ● No Legal Entity ○ Yes ● No Fees ○ Yes ● No

MNC Subsidiaries • Yes O No

#### Newsletter • Yes O No Emerging O Established • Events/Activities in 2009 (Global Average 7.5)

2000	•						2010
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants		٠			•		
Governance							
Events							



Portugal

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Web Page Address www.rpgc.apee.pt

Steering Committee/ Board Elected 

Yes O No Legal Entity O Yes • No Fees O Yes 
No MNC Subsidiaries • Yes O No Newsletter 

Yes O No

Emerging  $\bigcirc$  Established ullet**Events/Activities in 2009** (Global Average 7.5)

Launch Date 2000						20	09 <b>2010</b>
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants		٠				٠	
Governance		٠					
Events		٠				٠	



### Russia

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Web Page Address no data provided to the KSS **Steering Committee/** Board Elected • Yes O No Legal Entity O Yes • No Fees O Yes 
No MNC Subsidiaries • Yes O No Newsletter • Yes O No

#### Emerging $\bigcirc$ Established $\bullet$ **Events/Activities in 2009** (Global Average 7.5)

Launch Date				2008					
2000						•	2010		
	Business				Non Business				
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities		
Participants									
Governance									
Events									



## Serbia

Launch Date

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Web Page Address http://www.unglobalcompact.rs/

Steering Committee/ Board Elected • Yes O No Legal Entity O Yes • No Fees O Yes • No MNC Subsidiaries • Yes O No Newsletter O Yes • No Emerging O Established 
Events/Activities in 2009
(Global Average 7.5)

2000							2010
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants		•			•	٠	
Governance							
Events					•	•	



## Slovakia

**GCLN Representative** no data provided to the KSS

GCLN Contact Person Danica Viznerova danica.viznerova@undp.org

Web Page Address no data provided to the KSS Steering Committee/ Board Elected O Yes No Legal Entity O Yes No Fees Yes O No MNC Subsidiaries O Yes No Newsletter O Yes No

#### Emerging O Established • Events/Activities in 2009 (Global Average 7.5)

Launch Date 2000							2010
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants							
Governance		N	O DATA PROV	IDED TO THE	KSS		
Events							



#### **GCLN Representative** Danica Purg danica.purg@iedc.si

GCLN Contact Person Nadya Zhexembayeva nadya.zhexembayeva@iedc.si

Web Page Address no data provided to the KSS Steering Committee/ Board Elected • Yes O No Legal Entity • Yes O No Fees • Yes O No MNC Subsidiaries • Yes O No Newsletter O Yes • No Emerging O Established • Events/Activities in 2009 (Global Average 7.5)

Launch Date 2000					2007		2010
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants	•	•				٠	
Governance							
Events		•				٠	



GCLN Representative Juan de la Mota Gómez-Acebo juandelamota@pactomundial. org

GCLN Contact Person Isabel Garro isabelgarro@pactomundial.org Web Page Address www.pactomundial.org Steering Committee/ Board Elected • Yes O No Legal Entity • Yes O No Fees • Yes O No MNC Subsidiaries • Yes O No Newsletter • Yes O No Emerging O Established • Events/Activities in 2009 (Global Average 7.5)

Launch Date 2000			2004				2010
2000	Business				Non Business		2010
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants			•			٠	
Governance			•				
Events							



### Switzerland

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Steering Committee/ Board Elected O Yes • No Legal Entity O Yes • No Fees O Yes • No MNC Subsidiaries • Yes O No Newsletter O Yes No Emerging O Established Events/Activities in 2009 (Global Average 7.5)

Launch Date 2000		2006					2010
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants	•	•			•	٠	
Governance							
Events							





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Web Page Address coming soon

Steering Committee/ Board Elected • Yes • No Legal Entity • Yes • No Fees • Yes • No MNC Subsidiaries • Yes • No Newsletter • Yes • No Emerging O Established • Events/Activities in 2009 (Global Average 7.5)

Launch Date	2002						
2000							2010
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants			•		•	٠	•
Governance					•		
Events							



UK

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GCLN Contact Person Steve Kenzie

secretariat@ungc-uk.net Web Page Address

www.ungc-uk.net

Steering Committee/ Board Elected O Yes • No Legal Entity O Yes • No Fees • Yes O No MNC Subsidiaries • Yes O No Newsletter • Yes O No Emerging O Established • Events/Activities in 2009 (1) (Global Average 7.5)

Launch Date 2000		2003					2010
	Business				Non Business		
Stakeholder	Companies	SME	Business Organizations	Labour Organizations	Civil Society Organizations/ NGOs	Academic Institutions	Government Entities
Participants	•			•		٠	
Governance	•			•			
Events						•	



**GCLN Representative** Yuliya Shcherbinina Yuliya.shcherbinina@un.org.ua

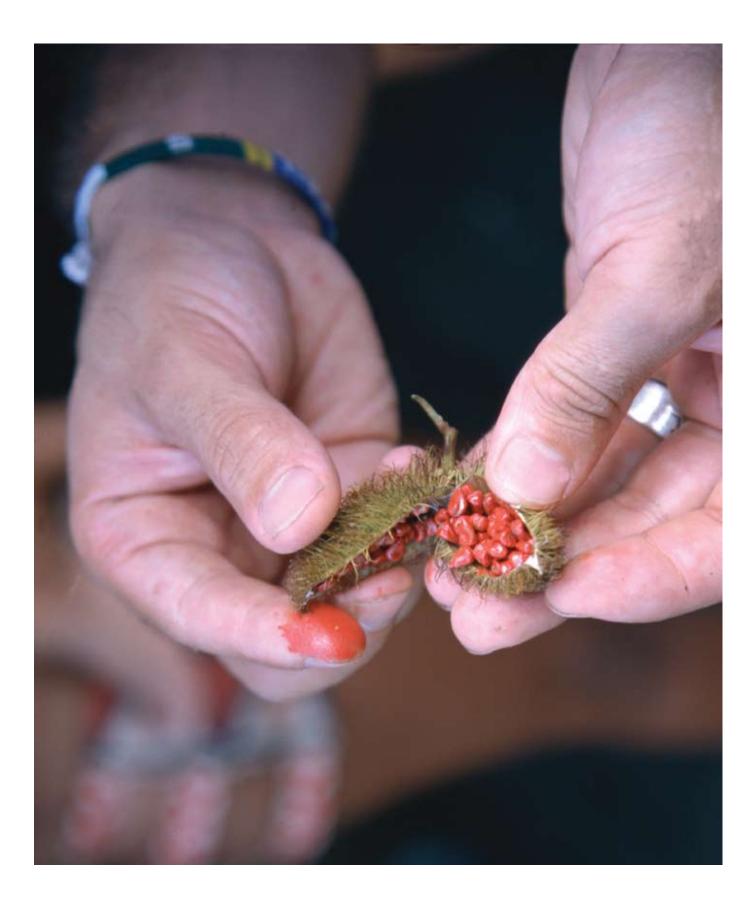
**GCLN Contact Person** Yuliya Shcherbinina Yuliya.shcherbinina@un.org.ua

Web Page Address www.globalcompact.org.ua Steering Committee/ Board Elected • Yes • No Legal Entity • Yes • No Fees • Yes • No MNC Subsidiaries • Yes • No Newsletter • Yes • No

2006

#### Emerging O Established • Events/Activities in 2009 (Global Average 7.5)

#### 2010 2000 Business Non Business **Civil Society** Business Labour Academic Government Organizations/ Stakeholder Companies SME Organizations Organizations Institutions Entities NGOs Participants Governance Events



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### The Ten Principles of the United Nations Global Compact

#### HUMAN RIGHTS

Principle 1	Businesses should support and respect the protection of
	internationally proclaimed human rights; and
Principle 2	make sure that they are not complicit in human rights abuses.

#### LABOUR

Principle 3	Businesses should uphold the freedom of association and the
	effective recognition of the right to collective bargaining;
Principle 4	the elimination of all forms of forced and compulsory labour;
Principle 5	the effective abolition of child labour; and
Principle 6	the elimination of discrimination in respect of employment
	and occupation.

#### ENVIRONMENT

Principle 7	Businesses are asked to support a precautionary approach to
	environmental challenges;
Principle 8	undertake initiatives to promote greater environmental
	responsibility; and
Principle 9	encourage the development and diffusion of
	environmentally friendly technologies.

#### ANTI-CORRUPTION

Principle 10 Businesses should work against corruption in all its forms, including extortion and bribery.



